

**Committee:** Overview and Scrutiny Committee  
**Date:** Tuesday 11 September 2012  
**Time:** 6.30 pm  
**Venue:** Bodicote House, Bodicote, Banbury, OX15 4AA

### Membership

<b>Councillor Ann Bonner (Chairman)</b>	<b>Councillor Daniel Sames (Vice-Chairman)</b>
<b>Councillor Colin Clarke</b>	<b>Councillor Tim Emptage</b>
<b>Councillor Chris Heath</b>	<b>Councillor Melanie Magee</b>
<b>Councillor Kieron Mallon</b>	<b>Councillor Alastair Milne Home</b>
<b>Councillor Jon O'Neill</b>	<b>Councillor Nigel Randall</b>
<b>Councillor Leslie F Sibley</b>	<b>Councillor Lawrie Stratford</b>

### Substitutes

<b>Councillor Andrew Beere</b>	<b>Councillor Patrick Cartledge</b>
<b>Councillor Timothy Hallchurch MBE</b>	<b>Councillor Lynn Pratt</b>
<b>Councillor Alaric Rose</b>	<b>Councillor Rose Stratford</b>
<b>Councillor Douglas Williamson</b>	<b>Councillor Sean Woodcock</b>

## AGENDA

Overview and Scrutiny Members should not normally be subject to the party whip. Where a member is subject to a party whip they must declare this at the beginning of the meeting and it should be recorded in the minutes.

- 1. Apologies for Absence and Notification of Substitute Members**
- 2. Declarations of Interest**

Members are asked to declare any interest and the nature of that interest which they may have in any of the items under consideration at this meeting.

3. **Minutes** (Pages 1 - 6)

To confirm as a correct record the minutes of the meeting held on 24 July 2012.

4. **Urgent Business**

The Chairman to advise whether they have agreed to any item of urgent business being admitted to the agenda.

5. **RAF Bicester**

To receive a briefing on the current position from the Director of Development.

6. **Banbury Brighter Futures** (Pages 7 - 50)

Report of the Director of Community and Environment

**Summary**

The report details the progress and priorities of the Brighter Futures for Banbury programme.

**Recommendations**

The meeting is recommended to consider:

- (1) The good progress made in the second year of the Brighter Futures Programme; and
- (2) The areas of emphasis and proposed activity in 2012/13.

7. **Health Sector Reforms and Emerging New Local Arrangements** (Pages 51 - 62)

Report of the Director of Community and Environment

**Summary**

The report details the changes to the local health sector as a consequence of the health sector reforms and the resultant new structures and functions

**Recommendations**

The meeting is recommended to consider:

- (1) The new Oxfordshire and local arrangements for the Health and Wellbeing Functions, Healthwatch and Clinical Commissioning; and

- (2) The District Council's involvement in the appropriate parts of the Health & Wellbeing partnerships structure.

## **8. National Benefit Changes**

To receive a briefing on National Benefit Changes by the Head of Finance and procurement.

## **9. Overview and Scrutiny Committee Work Programme 2012/13 (Pages 63 - 74)**

Report of Head of Law and Governance

### **Summary**

This report presents the Overview and Scrutiny work programme 2012/13 for consideration.

### **Recommendations**

The Overview and Scrutiny Committee is recommended:

- (1) To consider the Overview and Scrutiny Committee work programme 2012/13 as set out at Appendix 1 of the attached report.
- (2) To note any items of interest in the Executive Forward Plan and consider whether to include them on the work programme 2012/13.
- (3) To consider if there are any other items Members would like to include on the work programme.

**Councillors are requested to collect any post from their pigeon hole in the Members Room at the end of the meeting.**

## **Information about this Meeting**

### **Apologies for Absence**

Apologies for absence should be notified to Dave Parry [democracy@cherwellandsouthnorthants.gov.uk](mailto:democracy@cherwellandsouthnorthants.gov.uk) or 01327 322365 prior to the start of the meeting.

### **Declarations of Interest**

Members are asked to declare interests at item 2 on the agenda or if arriving after the start of the meeting, at the start of the relevant agenda item.

## **Local Government and Finance Act 1992 – Budget Setting, Contracts & Supplementary Estimates**

Members are reminded that any member who is two months in arrears with Council Tax must declare the fact and may speak but not vote on any decision which involves budget setting, extending or agreeing contracts or incurring expenditure not provided for in the agreed budget for a given year and could affect calculations on the level of Council Tax.

### **Evacuation Procedure**

When the continuous alarm sounds you must evacuate the building by the nearest available fire exit. Members and visitors should proceed to the car park as directed by Democratic Services staff and await further instructions.

### **Access to Meetings**

If you have any special requirements (such as a large print version of these papers or special access facilities) please contact the officer named below, giving as much notice as possible before the meeting.

### **Mobile Phones**

Please ensure that any device is switched to silent operation or switched off.

### **Queries Regarding this Agenda**

Please contact Dave Parry, Democratic and Elections [dave.parry@cherwell-dc.gov.uk](mailto:dave.parry@cherwell-dc.gov.uk), 01327 322365

**Sue Smith**  
**Chief Executive**

Published on Monday 3 September 2012

# Agenda Item 3

## Cherwell District Council

### Overview and Scrutiny Committee

Minutes of a meeting of the Overview and Scrutiny Committee held at Bodicote House, Bodicote, Banbury, OX15 4AA, on 24 July 2012 at 6.30 pm

Present: Councillor Ann Bonner (Chairman)  
Councillor Daniel Sames (Vice-Chairman)

Councillor Colin Clarke  
Councillor Tim Emptage  
Councillor Melanie Magee  
Councillor Alastair Milne Home  
Councillor Jon O'Neill  
Councillor Nigel Randall  
Councillor Lawrie Stratford

Substitute Members: Councillor Lynn Pratt (In place of Councillor Chris Heath)

Also Present: Councillor Barry Wood

Apologies for absence: Councillor Chris Heath  
Councillor Leslie F Sibley

Officers: Jenny Barker, Major Developments Team Leader /Eco Bicester Project Manager  
Dave Parry, Interim Democratic and Elections Officer  
Natasha Clark, Team Leader, Democratic and Elections

#### 7 **Declarations of Interest**

Members declared interests in the following agenda items.

**7. Overview and Scrutiny Work Programme 2012/13 (RAF Bicester)**  
Councillor Jon O'Neill, Personal, employee of Royal Academy of Engineering.

#### 8 **Urgent Business**

There was no urgent business.

9 **Minutes**

The Minutes of the meeting of the Committee held on 19<sup>th</sup> June 2012 were agreed as a correct record and signed by the Chairman.

10 **Eco Bicester: A Garden City of the Future**

The Chairman welcomed Councillor Barry Wood (Leader of the Council with Executive responsibility for this area) and the Eco-Bicester Project Manager to the meeting.

The Committee received a presentation from the Eco-Bicester Project Manager, on the background to the recent Executive decision to explore the possible identification of Eco-Bicester as a next generation garden city.

The Eco Towns programme was originally launched in 2007, with North West (NW) Bicester being identified as an Eco Town location in 2009. Since then work had taken place to provide highly sustainable new developments in NW Bicester, together with other developments elsewhere in the Town. However, recent Government guidance no longer referred to Eco Towns, but instead encouraged development that met the 8 Garden City principles, and a prospectus detailing how to apply these principles was due later in the year. As there were many areas where the Eco-Town standards were mirrored in the new Garden City initiative, it had been agreed to explore the opportunity of securing Government monies through identifying Eco Bicester as a next generation Garden City. The Eco Bicester Strategic Delivery Board had also considered this matter and were supportive of exploring the opportunity.

Councillor Barry Wood commented that although the new initiative could be seen as essentially a re-branding exercise and perhaps also an attempt to stimulate the provision of infrastructure projects, if it provided an opportunity to access Government funding, the Council should do all it could to secure investment in the District.

The Committee agreed the matter should be investigated further and, although it was also noted that care was needed to ensure expectations were not raised at this early stage, it was requested that a further update be provided to the Committee upon publication of the Governments Garden Cities prospectus, together with information on the rolling-out of the Eco-Bicester project.

**Resolved**

- (1) That the decision of the Executive to explore with the Department of Communities and Local Government the identification of Eco Bicester as a next generation Garden City be endorsed.
- (2) That the Committee receive a further report on the initiative upon publication of the Governments Garden Cities prospectus, together with information on the rolling-out of the Eco-Bicester project.

11 **Draft Overview and Scrutiny Annual Report 2011/12**

The Committee considered the report of the Head of Law and Governance which presented the draft Overview and Scrutiny Annual Report, 2011/12.

**Resolved**

- (1) That the Overview and Scrutiny Annual report be noted.
- (2) That delegated authority be granted to the Head of Law and Governance, in consultation with the former and current Chairmen of the two Scrutiny Committees, to complete the forward and make any minor amendments to the annual report before submission to Council.

12 **Overview and Scrutiny Work Programme 2012/13**

The Committee considered the report of the Head of Law and Governance which presented the Overview and Scrutiny Work Programme 2012/13

**Forward Plan**

The Committee agreed that there were no items on the Forward Plan for August to November 2012 that they wished to include on their Work Programme in 2012/13.

**Potential Work Programme items 2012/13**

**Impact of Employment Initiatives**

Noting that the Council had contributed to various employment initiatives, it was agreed that the Committee should receive a briefing advising on what outcomes had been achieved as a result.

**Identification of Service Priorities and Budget Resources**

Consideration was given to the means by which the Committee might influence the identification of service priorities and budget resources. It was agreed that Councillor Lawrie Stratford would work with officers in preparing a scoping document.

**Air Quality**

It was agreed that the previously identified item regarding Air Quality be scheduled for consideration at the October meeting of the Committee.

**Planning and Building Control Enforcement**

It was agreed that, at the October meeting, the Committee receive a briefing on the operation of the Council's Enforcement service.

**Agenda for 11 September, 2012**

Banbury Brighter Futures

Noting that there would be a briefing on this item at the next meeting, the Committee agreed that the Lead Member for Housing Services (Councillor

Pickford) be invited to attend, and the briefing should include figures for the current number of NEET's (young people not in Employment, Education or Training).

RAF Bicester

It was agreed that the Committee should receive some briefing material prior to consideration of this item at the next meeting.

National Benefit Changes

It was agreed that all members of the Resources and Performance Scrutiny Board be invited to attend the next meeting for consideration of this item and that a representative from the Housing Team also be invited to attend.

### **Mission Statement**

The Chairman asked the Committee to note and endorse the following Mission Statement for the Overview and Scrutiny Committee:

*'In the face of budgetary pressures, the role of the Scrutiny Committees is even more important in ensuring the needs of our service users are at the forefront of policy. Instead of being in the main retrospective, we are now moving towards considering key policy proposals as part of the decision making process. Scrutiny must now have a central role in assessing whether the Authority is meeting targets set out in the Core Business Strategy and ensuring savings are delivered in the most effective way.'*

### **Resolved**

- (1) That there were no items in the current version of the Forward Plan (August to November, 2012) to include on the Work Programme for 2012/13.
- (2) That it be noted that the October meeting of the Overview and Scrutiny Committee will now be held on Tuesday, 9 October, 2012.
- (3) That the following Mission statement for the Overview and Scrutiny Committee be noted and endorsed:-

*'In the face of budgetary pressures, the role of the Scrutiny Committees is even more important in ensuring the needs of our service users are at the forefront of policy. Instead of being in the main retrospective, we are now moving towards considering key policy proposals as part of the decision making process. Scrutiny must now have a central role in assessing whether the Authority is meeting targets set out in the Core Business Strategy and ensuring savings are delivered in the most effective way.'*

The meeting ended at 7.55 pm

Chairman:

Date:

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## Overview & Scrutiny Committee

### Brighter Futures in Banbury Programme

11 September 2012

### Report of Director of Community and Environment

#### PURPOSE OF REPORT

To consider the progress and priorities of the Brighter Futures in Banbury programme

This report is public
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#### Recommendations

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The meeting is recommended to consider:

- (1) The good progress made in the second year of the Brighter Futures Programme; and
- (2) The areas of emphasis and proposed activity in 2012/13.

#### Details

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##### Introduction

1.1 The Brighter Futures in Banbury Programme has been running for just over two years as a means of supporting in better ways those individuals and families in most need. During this time, it has made significant progress with effective multi-agency focus and joint actions.

1.2 Long term outcomes expected include:

- There will be a sustained improvement in Indices of Multiple Deprivation (IMD) scores for the target areas, including the specific domains of health, employment, crime, education and skills;
- The gap in death rates between the best and worst quintiles in the District will be reduced;

- There will be better outcomes for children and young people - reduced teenage pregnancies, improved educational attainment, improved skills, fewer accidental and deliberate injuries and reduced poverty;
  - Reduce number of young people not in employment, education or training;
  - Improved skills levels and more will be employed or develop enterprises;
  - Public involvement in shaping the content of the programme will result in increased satisfaction with living in the area;
  - Financial savings and efficiencies with public money for health, social care, policing, children's services, community safety and advice services;
  - Improvements in the number of people who are obese, who smoke, who have low levels of physical activity, mothers who breastfeed, people with undiagnosed or unmanaged diabetes, teenage pregnancies and who take up flu vaccines.
- 1.3 This Banbury work has been pursued as part of an Oxfordshire wide programme as it is in certain Banbury and Oxford wards which the data indicates most need is located. Consideration is underway about a wider geographical application of this targeted multi agency approach. Before this occurs, it will be important from the Oxford and Banbury work to develop good practice and proven interventions which can then be applied elsewhere. The Programme so far is undergoing an evaluation with the intention of producing a model for wider application.
- 1.4 The Brighter Futures in Banbury Programme as a Council priority falls within the new Place Programme governance arrangements set up to manage multiple projects across both Cherwell and South Northants councils. As such, the Executive will receive further high level reports on this subject through that process along with the quarterly performance reporting requirements. In addition, the Children and Young People Partnership Board of the new health and wellbeing structure has the county wide responsibility for this work.

## **Background**

- 2.1 The attached draft Annual Report 2011/12 sets out the extensive range of activities undertaken in the three target wards arranged by the six themes. It represents an excellent multi-agency response to local need and has established a new way of working which is based on a common purpose, good communication and better understanding of the roles and activities of many organisations.
- 2.2 The Council has been active in its support of this work in many ways and has been taking a strong leadership role:

- The appointment of Councillor John Donaldson as Lead Member the Brighter Futures Programme, who chairs the three tier Banbury Councillors meetings and workshops;
- Director of Community and Environment input to the Oxfordshire Programme Management Group;
- Director of Community and Environment lead as Chairman of the Brighter Futures in Banbury Steering Group;
- Strategic Housing Manager lead role for the Financial Inclusion and Housing theme
- Economic Development Manager lead role for the Employment Support and Skills theme.
- Corporate Performance Manager support for performance management and reporting;
- The employment with external funding of a Council employed Brighter Future Coordinator;
- Aligning mainstream Council services such as benefits, employment support, housing, recreation, community engagement, cleansing, and health improvement to the wards and people most in need;.

2.3 In pursuing this Programme, there are a number of key principles which should be considered. They are as follows:

- The focus on health inequality issues will by their nature need long term and wide economic, social and environmental actions to be fully effective;
- The outcomes sought must be relevant to the communities targeted and the specific needs of people in those communities;
- This is an ongoing Programme, not a project and as such there will be a need to embed actions in mainstream service provision for all participating agencies.

2.4 Effectiveness can only be achieved if there is commitment of participating agencies. It is encouraging to note that the level of commitment to work together to make a difference is evident throughout all partners.

2.5 2011 did see some disruption to the programme through changes in key Cherwell DC and Oxfordshire CC staff. This required a review of what was needed to deliver such a diverse programme of services, new themes were established and four out of the six theme leads changed. Despite the loss of momentum in the early part of the year, this was re-established by year end with a significant range of new multi-agency initiatives in place.

## Proposals

- 3.1 The proposals in this report are about making a difference to those families and individuals in greatest need. They include continued effectiveness of multi-agency working, having a common purpose and understanding, taking a long-term approach, making best use of current and anticipated reducing resources and engaging with local people and communities in Banbury.
- 3.2 Proposals for the coming year include maintaining the focus on the six main themes of:
- Early Years, Community Learning and Young People's Attainment
  - Employment Support and Skills
  - Family Support and Young People Not in Employment , Education or Training
  - Financial Inclusion and Housing
  - Health and Wellbeing
  - Safe and Stronger Communities
- 3.3 Specific initiatives in 2012/13 include;
1. Consolidate where we have started to make a real difference, for example:
    - getting local people into local jobs, such as through the Job Clubs
    - preventing young people becoming, and remaining, NEET
    - improving skill levels to increase local residents' employability
    - ensuring the most vulnerable families have access to pre-school and other community learning opportunities
    - working to improve outcomes in mathematics across all key stages
    - developing more self-build schemes and other affordable homes in the area
    - offering accessible early diagnosis and health improvement initiatives
    - ensuring we maintain the ongoing reductions in our already low levels of crime and disorder
    - maintaining effective networks of professionals already established in the area.
  2. Introduce the Thriving Families initiative supported by Government funding and to ensure effective local co-ordination.
  3. Support residents affected by the proposed changes to benefits.
  4. Introduce a Positive Images Programme for school groups to focus on self-esteem, emotional wellbeing, relationships, health and assertiveness.
  5. Develop the Banbury Food Bank in terms of storage facilities and distribution.

6. Introduce online self-managed community noticeboards in the Brighter Futures neighbourhoods to provide information about local services, what's going on locally and help online access.
  7. Support for the development of a Banbury WRVS hub to help local older people remain independent and active in their communities.
  8. Deliver environmental improvements in Grimsbury through improvements and changes to the hard and soft landscaping around East and Centre Streets.
- 3.4 The Committee Chairman did indicate that there would be a specific focus in the meeting on employment data and trends. Therefore, some NEETs data (young people not in education, training or employment) has been compiled which is attached. It is intended that this will be supplemented with further tabled information about overall unemployment levels.
- 3.5 From this data, the overall position regarding numbers of NEETs between July 2011 and July 2012 has increased. In part this is to expected given the current economic circumstances but also emphasises the importance of the services of the new Early Intervention Hub at Woodgreen, Job Centre Plus, Oxford and Cherwell Valley College and the Council's own economic development activities and for them to remain coordinated and focussed on the three key wards.

## **Conclusion**

- 4..1 The Brighter Futures in Banbury Programme will only be effective if it is targeted, long-term, multi-agency in nature and clear on its purpose and outcomes. A common understanding amongst all relevant agencies of what can and should be done underpins the proposals for 2012.
- 4.2 The important issue of finance is a cause for concern. The original financial allocation for the Oxfordshire programme is now nearing full spend. Additional resources are being sought and in some cases offered eg the Government's Troubled Families Programme (described locally as Thriving Families). Whilst these opportunities are welcomed, they are few in number. What is therefore clear at this point is that in addition to limited additional funding, core budgets of partner organisations will be smaller in the future.
- 4.3 The most important aspect about funding is therefore not about how much new funding will or will not be available, but to ensure the most effective and efficient use is made of whatever resources are available irrespective of cutbacks. The new and enhanced multi-agency initiatives proposed for 2012/13 are being implemented with this intention. It is expected that more such initiatives will follow.

## Implications

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<b>Financial</b>	<p>There are no 2012/13 implications arising from this report. The District Council implications of the proposals contained in this report are based on current approved service plans and budgets.</p> <p>Comments checked by Denise Taylor, Corporate Accountant, 01295 221982</p>
<b>Legal</b>	<p>There are legal implications arising from this report</p> <p>Comments checked by Nigel Bell, Team Leader – Planning &amp; Litigation, 01295 221687</p>
<b>Risk Management</b>	<p>There are no notable risks associated with this report.</p> <p>Comments checked by Claire Taylor, Corporate Performance Manager, 01295 221563</p>

## Wards Affected

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**Brighter Futures in Banbury focuses on the Wards of Ruscote, Neithrop and Grimsbury & Castle**

## Corporate Plan Themes

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**Brighter Futures in Banbury is part of the Council's 2012/13 Corporate Priority "A District of Opportunity" to work with partners to tackle disadvantage in the District.**

## Executive Portfolio

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**Councillor John Donaldson  
Lead Member Banbury Brighter Futures**

## Document Information

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Appendix No	Title
Appendix 1	Brighter Futures in Banbury Annual Report 2011/12
Appendix 2	July 2011 and July 2012 NEETs data
<b>Background Papers</b>	
None	
<b>Report Author</b>	Ian Davies, Director Community and Environment
<b>Contact Information</b>	030000 30101 ian.davies@cherwellandsouthnorthants.gov.uk



**Cherwell local  
strategic Partnership**

**Breaking the Cycle of Deprivation  
and Tackling Health Inequalities**

**The Brighter Futures in Banbury Programme**

**Annual Report  
2011/12**



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How to contact us:	
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Tel 01295 221866	<a href="mailto:wendy.sims@cherwell-dc.gov.uk">wendy.sims@cherwell-dc.gov.uk</a>

## Foreword

### **Brighter Futures in Banbury: a strong partnership delivering new opportunities, innovative projects and high quality services throughout 2011/12 in Ruscote, Neithrop and Grimsbury and Castle Wards.**

Looking back over my first year as the lead member for the Brighter Futures in Banbury Programme I remain as passionate and committed as ever to the ambitious and long term aims of the programme. Working in partnership, pooling our collective talents, skills and resources and supporting the local business and voluntary sectors to help break the cycle of deprivation, tackle disadvantage and increase opportunities is essential for the long term prosperity of Banbury residents and businesses.

It continues to be both a privilege and a challenge to lead this programme with its focus on long term outcomes around raising attainment and aspirations, providing opportunities to improve skills and supporting vulnerable families. Throughout 2011/12 I have heard directly from many residents, in my role as a local councillor and through the Connecting Communities events that we hold to promote our services and listen to the concerns of local people. I know that we have strong foundations upon which to build including the skills of local residents, vibrant community groups and strong neighbourhoods. This has helped us shape our actions.

I'm particularly proud to have been a part of Brighter Futures in Banbury in a year that has seen:

- The '*The Miller Road Self-Build Project*' engaging young people who are not in employment, education or training in construction experience, life skills training and construction training win a national award for innovation
- The launch of a food bank in Banbury to provide help for vulnerable people at times of financial need.
- The launch of a new local advisory service run in partnership with the Citizen's Advice Bureaux providing advice and support for volunteering.
- Funding Age UK Oxfordshire to deliver a one off lunch event to ensure that during the winter months older people had access to appropriate and timely information, advice and support to enable them to combat the cold, alleviate financial pressures brought on by higher fuel costs, poorly insulated houses and heating homes for longer, and to tackle loneliness, so that they can live safely, keep well and have a good quality of life.
- Opening of '*The Banbury Hub*' a superb new facility in Banbury that works to support young people and families access new opportunities.
- The '*New Year, New Start, New Ideas*' Connecting Communities event in January 2012 – organised at the Banbury Hub. The purpose of the day was to engage with young people from the local area provide advice for local families and showcase the Hub's facilities. The event was packed with things to do including art activities, information displays, climbing wall, video interviews, consultation wall, ethnic dances and live music performances. Nearly 200 people attended and over 40 organisations provided stalls and displays.

- On-going development of our highly commended approach to supporting local job clubs, with targeted and specialist events aimed at bringing together local job seekers with local employers.
- Targeted and proactive advice for customers affected by benefits changes and work with local voluntary groups to ensure that advice providers are able to support local people through these changes.

#### What are the Priorities for Brighter Futures in Banbury for 2012/13?

The coming years will continue to be challenging. The impact of the recession, reducing public expenditure and changes to policy mean that scarce resources will need to stretch further and partners will need to work together to support local communities and businesses through these changes.

With this in mind, the Local Strategic Partnership (LSP) and the Brighter Futures in Banbury Steering Group will be focusing attention on areas where this programme can make a real difference with the resources available. At the end of this report each of the six themes in the programme set out priorities for the coming year and a number of LSP funded projects are also highlighted.

During the course of 2011/12 we have continued to focus delivery of joined up services, innovative projects and delivery of new opportunities for local people in spite of challenging economic circumstances. Our aim for 2012/13 is to continue this work, to renew our efforts and work to support local communities, business and community groups make Banbury a thriving and economically sustainable town, a great place to live, work and raise a family.

**Councillor John Donaldson**  
**Cherwell District Lead Member for Brighter Futures in Banbury**

## Overview of the Brighter Futures in Banbury Programme

### Cherwell Sustainable Community Strategy - Our District, Our Future

The Cherwell Sustainable Community Strategy, Our District, Our Future, was launched in February 2010, following extensive consultation with over 100 local organisations and community groups. This strategy sets out a long term vision for the future of the district and shapes how the Local Strategic Partnership will work together. The Brighter Futures in Banbury programme is a fundamental part of delivering this shared vision; 'a diverse economy with opportunities for all, vibrant communities connected by a sense of pride, place and purpose'.

Brighter Futures in Banbury is a targeted programme of work, set up to increase life chances and address health inequalities within three wards in Banbury. A priority within Our District, Our Future is to tackle areas which rank on the lower end of the Indices of Multiple Deprivation. There are several areas in Banbury across the three wards of Ruscote, Neithrop and Grimsbury and Castle which rank amongst the 20% most deprived in the country.

### Brighter Futures in Banbury – Programme Aims and Objectives

The programme is entering its third year and has a long term aim 'to create brighter futures for Banbury people', by tackling evidenced disadvantage and health inequality. The overall aim is to break the cycle of deprivation, but it is recognised that route to a brighter future will be different for each individual. This programme recognises that individuals have diverse needs covering issues around health, skills, access to services, housing and financial stability.

For individuals to realise their full potential the basic ingredients need to be right: a decent home and physical surroundings, access to services and opportunities, secure income, good health and well-being, a feeling of safety and a sense of connection or belonging in the local community.

There has been considerable investment by many agencies over many years into deprivation and health inequalities. For example, the Council's stock transfer to Charter Community Housing in 2004 created the investment needed to bring many of the homes in the area far above a minimum decent standard. However, on-going research highlights the areas of Ruscote, Neithrop and Grimsbury and Castle as being where this programme should focus, particularly to:

- improve skill levels and educational attainment
- improve employability, focusing particularly on young people
- improve financial situations, addressing debt and financial inclusion
- improve educational attainment through better numeracy skills and family engagement
- good quality mixed housing, affordable and in well managed environments
- good access to amenities including shops, health centres and leisure facilities
- improve life expectancy with improved overall health and well being
- reduce the clear inequality gaps with low life expectancy
- reduce the high rates of teenage pregnancy
- build a safer more connected community where residents feel socially included
- Target specific support to vulnerable people, families and children in need.

But this programme is not all about new initiatives, much will be about improving the outcomes from current activities through better co-ordination, co-location and better multi-agency working.

This report sets out the key themes that made up the programme during 2011/12 and some of their associated work to improve the lives of residents in the least affluent areas of Banbury.

In addition to the themes in the Action Plan, there are three core principles for this programme:

- community engagement and consultation
- raising aspiration and ambition
- capacity building through multi agency working

## Six Themes to Deliver the Programme Objectives

**Theme 1- Early Years, Community Learning and Young Peoples Attainment** This theme aims to ensure that children get off to the best start in life, that young people, families and communities are supported in their aspirations and that educational attainment supports opportunity to build a long term economically independent futures.

### Link to Programme Objectives

- improve educational attainment through better numeracy skills and family engagement
- improve skill levels and educational attainment

**Theme 2 - Employment Support and Skills** This theme focuses on working with partners to support skills development, access to training and employment support. The theme also works with local employers to help ensure that over the longer term local skills match local employers' needs.

### Link to Programme Objectives

- improve skill levels and educational attainment
- improve employability, focusing particularly on young people

**Theme 3 - Family support and young people not in employment, education or training** This theme aims to support children, young people and families with complex needs to ensure that young people are able to make the most of the opportunities available to them.

### Link to Programme Objectives

- Target specific support to vulnerable people, families and children in need.
- improve employability, focusing particularly on young people

**Theme 4 - Financial Inclusion and Housing** This theme has two main objectives. Firstly it works to ensure that there are strong and accessible advisory and support services for those facing challenging financial situations. The theme also aims to prevent people getting into debt. The second element of this theme also aims to ensure that there are high quality affordable housing options and opportunities available in Banbury.

### Link to Programme Objectives

- improve financial situations, addressing debt and financial inclusion
- good quality mixed housing, affordable and in well managed environments
- good access to amenities including shops, health centres and leisure facilities

**Theme 5 - Health and Wellbeing** This theme has an overall objective to improve life expectancy and reduce health inequalities through improved overall health and well-being.

### Link to Programme Objectives

- improve life expectancy with improved overall health and well being
- reduce the clear inequality gaps with low life expectancy
- reduce the high rates of teenage pregnancy

**Theme 6 - Safer and Stronger Communities** This theme aims to reduce crime and anti-social behaviour and also works to ensure that local residents feel safe through community engagement activities.

### Link to Programme Objectives

- build a safer more connected community where residents feel socially included

## Theme 1: Early Years, Community Learning and Young People's Attainment

This theme aims to ensure that children get off to the best start in life, that young people, families and communities are supported in their aspirations and that educational attainment supports opportunity to build a long term economically independent futures.

### Link to Programme Objectives

- ➔ improve educational attainment through better numeracy skills and family engagement
- ➔ improve skill levels and educational attainment

### Achievements 2011/12

Issue	Progress
<b>Providing Support for Learning</b>	<ul style="list-style-type: none"> <li>• Home to school community link workers – 8 workers appointed to provide a direct link between home and schools to support educational attainment and family learning.</li> <li>• Family Learning courses were successfully completed. Many of the participants have re-engaged with education for the first time since leaving school and as well as acquiring skills to support their child's education a significant number progressed onto individual programmes of study. Difficulties in recruitment at Britannia Road meant that this course had to be merged with other Children's Centres</li> </ul>
<b>Educational Attainment</b>	<p>A continued increase in attainment at Banbury secondary schools:</p> <ul style="list-style-type: none"> <li>• Banbury School has increased % 5 A*-C 2009-2011 from 68.5% to 82.2%.</li> <li>• North Oxfordshire Academy increased % 5 A*-C grades including English and maths from 25.7% to 50.8%.</li> <li>• Pupils involved in the Every Child a Writer programme are on track to meet age related expectations by the end of the academic year. This programme was designed to accelerate progress across KS2 so that children make two levels of progress across the whole key Stage</li> <li>• 4 Banbury primary schools were supported by the Every Child Counts programme. Average number age gains after each three month intervention were: -             <ul style="list-style-type: none"> <li>i) Autumn: 13.1 months</li> <li>ii) Spring: 15.4 months</li> </ul>             After the end of the intervention the average number age gain was 4.8 months           </li> <li>• <b>Numeracy Project funded from Brighter Futures 2011/12</b> This project involved a partnership between schools, 4 children's centres, the Family Learning Team and the Primary Maths Adviser.</li> </ul>

	<p>A very successful course was completed at the Sunshine Centre which attracted 12 attendees. A number of parents progressed to Level 1 National Accreditation City &amp; Guilds and 6 parents progressed to level 2 equivalent to GCSE maths. Some have progressed to the existing Skills for Life Provision. At East Street 9 parents/carers completed the course. Four then transferred to a Level 1 Numeracy course at the Sunshine Centre. North Banbury CC ran a successful course from May with 8 families.</p>
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**Further information:**

<b>Project Lead</b>	<p>Oxfordshire County Council Sue Bainbridge</p>
<b>Key Partners</b>	<ul style="list-style-type: none"> <li>• Links to schools and other county services – adult learning, family learning, extended schools services, children’s centres and libraries. Family learning in children’s centre provides an opportunity for community engagement, but currently no voluntary sector links per se from this theme.</li> <li>• Strong links to schools and other county services around education and attainment – adult learning, family learning, extended schools services, children’s centres and libraries.</li> </ul>

**Theme 2: Employment Support and Skills**

This theme focuses on working with partners to support skills development, access to training and employment support. The theme also works with local employers to help ensure that over the longer term local skills match local employers’ needs.

<b>Link to Programme Objectives</b>	<p>➔ improve skill levels and educational attainment</p> <p>➔ improve employability, focusing particularly on young people</p>
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**Achievements 2011/12**

Issue	Progress
<b>Supporting Employment</b>	<ul style="list-style-type: none"> <li>• A programme of work to support apprenticeships has been delivered including special events with local business to encourage the establishment of new apprenticeships, business breakfasts and exhibitions.</li> <li>• The job club programme has continued to run with both general and targeted events, they provide opportunities for local employers to</li> </ul>

	access job seekers and also opportunities for people seeking work to gather advice on all things related to the job application process and advice in terms of skills development.
<b>Skills Development</b>	<ul style="list-style-type: none"> <li>•An advice service for people wishing to start their own business has been established this year.</li> <li>•A young people’s expo was held at Banbury College which attracted over 175 attendees and provided support on activities such as CV writing and training. Local employers were also present at the event to showcase opportunities.</li> </ul>

**Further information:**

<b>Project Lead</b>	Cherwell District Council Steven Newman
<b>Key Partners</b>	<ul style="list-style-type: none"> <li>• Job Clubs: led by Tony Baldry MP, coordinated by Cherwell District Council (CDC), working with Oxfordshire County Council (OCC), Job Centre Plus (JCP), Oxford and Cherwell Valley College (OCVC) and Connexions, Oxfordshire Business Enterprise and local employers (Bicester Village, CTG Ltd, Order of St John’s)</li> <li>• Skills Development is led by OCC, OCVC (Get that Job) and at Children’s Centres such as the Sunshine Centre</li> <li>• Career Advice and Guidance :through Next Steps contracts held by providers such as OCC Adult Learning and OCVC</li> <li>• Volunteering as a route back to employment: V-involved and Community and Voluntary Sector</li> <li>• Work Ready schemes: Job Centre Plus and Connexions</li> <li>• Transition Workers: OCVC and Connexions</li> <li>• Connexions and OCC</li> <li>• Apprenticeships, Future Jobs Fund and Foundation Learning: OCC, OCVC and National Apprenticeship Scheme</li> </ul>

**Theme 3: Family Support and Young People not in Employment, Education or Training**

<b>Family support and young people not in employment, education or training</b> This theme aims to support children, young people and families with complex needs to ensure that young people are able to make the most of the opportunities available to them.	
<b>Link to Programme Objectives</b>	<ul style="list-style-type: none"> <li>➔ Target specific support to vulnerable people, families and children in need.</li> <li>➔ improve employability, focusing particularly on young people</li> </ul>

## Achievements 2011/12

Issue	Progress
<p>An integrated approach to providing support service for young people and families</p>	<p>A key milestone in 2011/12 was the launch of the Early Intervention Hub which brings together support and advice services for children and young people, successes include:</p> <ul style="list-style-type: none"> <li>• Open access youth clubs – with services for 8-11 years (averaging 90 attendees per week) 11-13 year olds (average attendance 400 per week) and 13-19 year olds (average attendance 80 per week)</li> <li>• Music workshops, making the most out of the hub’s studio and recording equipment</li> <li>• Street Dance and Sports Activators sessions</li> <li>• NEET drop-ins and appointments, to help young people explore education and employment opportunities (30 attendees per week)</li> <li>• Health drop-ins for young people ages 11-19, information and advice from a school nurse and hub worker</li> <li>• Young carers group – a support group for young carers aged 11-16</li> </ul> <p>The hub also provides specialist services including:</p> <ul style="list-style-type: none"> <li>• Direct work with families to support those with complex and challenging needs</li> <li>• Diversion activities for young people at risk of entering the criminal justice system</li> <li>• Strengthening families programme – for families with children aged 10-14 years</li> </ul>

**Further information:**

<p><b>Project Lead</b></p>	<p>Oxfordshire County Council Helen Kilby</p>
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## Theme 4: Financial Inclusion and Housing

**Theme 4 - Financial Inclusion and Housing** This theme has two main objectives. Firstly it works to

ensure that there are strong and accessible advisory and support services for those facing challenging financial situations. The theme also aims to prevent people getting into debt. The second element of this theme also aims to ensure that there are high quality affordable housing options and opportunities available in Banbury.

**Link to Programme Objectives**

- ➔ improve financial situations, addressing debt and financial inclusion
- ➔ good quality mixed housing, affordable and in well managed environments
- ➔ good access to amenities including shops, health centres and leisure facilities

**Achievements 2011/12**

Issue	Progress
<p><b>Advice and services to help support financial inclusion</b></p>	<ul style="list-style-type: none"> <li>• This year has seen the launch of a Food Bank to help local people at times of extreme financial hardship</li> <li>• A new service to provide advice and support around financial matters and volunteering has been commissioned from the Citizens advice bureaux. This will increase the availability and accessibility of information services.</li> </ul>
<p><b>Provision of high quality and affordable housing</b></p>	<ul style="list-style-type: none"> <li>• 40 Extra Care Units for vulnerable older people have been delivered at Orchard Meadows. Recruitment for care workers was undertaken in partnership with the job clubs and the project therefore supported both high quality affordable housing objectives but also skills development and new jobs for the area.</li> <li>• The self build project at Miller Road provided new affordable housing whilst giving opportunities for developing new skills in the construction industry for young people not in employment education or training. The scheme has been hugely successful and won a national award for innovation.</li> <li>• Neighbourhood litter blitzes have taken place in Ruscote, Hardwick and Neithrop to help improve the quality of the local environment. This reflects local priorities around ensuring public areas are well cared for.</li> </ul>
<p><b>Support to vulnerable people to prevent homelessness and support housing</b></p>	<p>Launch of the YMCA training centre in partnership with Sanctuary Housing aiming to prevent youth homelessness and working with young people to provide support and opportunities for foundational learning and apprenticeships.</p> <p>Other community partnership work with Sanctuary Housing included:</p> <ul style="list-style-type: none"> <li>• OYAP Trust – The Hill Choir community singing project based at</li> </ul>

	<p>Bretch Hill has two choirs, Junior Pop Choir and the Community Choir that is intergenerational, has been running since April 2011. The Community Choir engages 20-30 people from ages 5 – to adults per session, the Junior Pop Choir averages between 10 and 20 young people aged 8 -14 yrs old per session. The Choirs have performed at the Cowley Road Carnival and 13 young people worked towards achieving their Arts Award at the Hill. The project has helped participants gain confidence and self esteem and dealt with issues of isolation and lack of engagement to foster a better community spirit.</p> <ul style="list-style-type: none"> <li>•Oxfordshire Play Association (OPA) – Banbury Play Day July 2011, as part of OPA’s wider play days initiative during 11/12 over 1,000 people attended the Banbury event. The focus of the project was to get families involved in physical activity, providing young people with opportunities to get involved in a range of different activities such as wall climbing, bowls, and go-carting. In addition arts and craft incorporated into play e.g. badge making, and play using recycled materials, encouraging parents to engage with children through play provided positive quality time for families to share.</li> <li>•Peoples Church Community Support Days – volunteers assist households with tasks they can’t manage for a variety of reasons e.g. gardening, painting and decorating, de-cluttering, and general DIY across Banbury.</li> </ul>
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**Further information:**

<b>Project Lead</b>	<p>Cherwell District Council Martyn Swann</p>
<b>Key Partners</b>	<ul style="list-style-type: none"> <li>• Sanctuary Housing</li> <li>• Central Government (DCLG), Citizens Advice Bureaux, Homes and Communities Agency, Oxfordshire County Council, Banbury Community Church, Oxford and Cherwell Valley College, Connexions, Housing and Habitat for Humanity, BPHA, Age UK</li> <li>• Benefit support, debt counselling, debt prevention – JCP, CDC’s Benefits Advisors, Citizens Advice Bureaux and their Capability Workers, Sanctuary Housing Association Inclusion Team, Christians Against Poverty and Oxfordshire Advice Project</li> <li>• Access to hardship resources – hardship loans (JCP and Social Services), Furniture (CVS and Faithworks), Food (Peoples Church, Banbury Town Council, Sanctuary Housing Association and Cherwell District Council), affordable warmth (CDC)</li> </ul>

**Theme 5: Health and Wellbeing**

This theme has an overall objective to improve life expectancy and reduce health inequalities through

improved overall health and well-being.

**Link to Programme Objectives**

- ➔ improve life expectancy with improved overall health and well being
- ➔ reduce the clear inequality gaps with low life expectancy
- ➔ reduce the high rates of teenage pregnancy

**Achievements 2011/12**

Issue	Progress
<b>Working to improve life expectancy through overall health and wellbeing activities</b>	Several programmes now in place to improve health and well being:  NHS Health Checks; Smoking Cessation initiatives; alcohol initiatives; support for carers; benefits advice; NHS cancer screening services; support for BME communities.
<b>Improve access to Benefits</b>	'Benefits in Practice' benefits advice available in GP Practices in Banbury.  Between 1st January and 31st March 2012, 11 sessions were conducted at Hardwick and 12 at Horsefair.  From the total of 23 sessions, the majority of enquiries were around benefits advice (74%). Many clients are experiencing problems repaying loans, due to financial constraints and clients seeking advice to go bankrupt or obtain Debt Relief Orders.  Two case studies highlight that the total of financial benefits gained was £24,786.
<b>Increase the number of carers in GP Practices accessing carers breaks</b>	Changes to carers breaks funding: five of the Banbury GP Practices have allocated 15 breaks to carers.
<b>Promote community cohesion in Banbury</b>	A community group has been set up to utilise surplus funds from Food Festival and co-ordinate further funding for a garden project in Moorfield Park. Incorporates community work with East Street Children's Centre and Restore.
<b>Improve access to health services for BME communities</b>	Pro-active support to GP Practices to increase uptake of cervical screening by South Asian women. Two out of 6 Practices completed and one Practice in process.
<b>NHS health checks</b>	59% of all patients offered a health check during Q4 were checked, an improvement on the previous figure of 53%.
<b>Alcohol awareness</b>	Two pilot alcohol identification and brief advice training sessions (IBA) took place in Oxford and Kidlington in March, with 21 attendees. Further sessions are planned between April and December 2012 for practitioners across the county, including Banbury.

<p><b>Reduction in under 18 conceptions</b></p>	<p>Current data indicate that the numbers are lower, but there are still annual anomalies.</p> <p>Consecutive decreasing yearly rates affirm improvement - the under 18 conception rate reduced by 24.4% (2008-2010) compared with 1998/2000</p>
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**Further information:**

<p><b>Project Lead</b></p>	<p>Oxfordshire NHS Maggie Dent</p>
<p><b>Key Partners</b></p>	<p>Any voluntary sector group pertinent to a particular issue would be invited onto the theme sub-group, for example the British Trust for Conservation Volunteers will be involved once funding for the “Green Gym” is approved. Several other organisations have been made aware of the programme via the community development network: Other link agencies/ staff are:</p> <ul style="list-style-type: none"> <li>●Smoking Advice Service;</li> <li>●Public Health colleagues;</li> <li>●commissioning colleagues from the PCT;</li> <li>●Community Health Oxfordshire staff (eg Health Visitors and School Health Nurses);</li> <li>●children’s centre staff;</li> <li>●Home Start;</li> <li>●GP Practice staff;</li> <li>●Expert Patient Programme;</li> <li>●other NHS Trusts;</li> <li>●sexual health services;</li> <li>●midwives;</li> <li>●Black and Minority Ethnic Groups;</li> <li>●Ridgeway Partnership;</li> <li>●Smart;</li> <li>●Drugs and Alcohol Team (DAAT).</li> </ul>

**Theme 6: Safer and Stronger Communities**

<p>This theme aims to reduce crime and anti-social behaviour and also works to ensure that local residents feel safe through community engagement activities.</p>	
<p><b>Link to</b></p>	<p>➔ build a safer more connected community where residents feel socially</p>

<b>Programme Objectives</b>	included
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**Achievements 2011/12**

<b>Issue</b>	<b>Progress</b>
<b>Build a safer and more connected community, where residents feel socially included</b>	<p>There has been a reduction throughout the year in levels of overall crime and disorder within the BFiB neighbourhoods.</p> <p>The rise in serious acquisitive crime seen earlier in the year has been reversed and a number of successful engagement activities have been undertaken. Funding has been secured for delivering "Community Noticeboards", focused primarily on these wards and the range of youth activities provided by different groups continues to expand.</p>
<b>Reduction in offending by core group of repeat offenders</b>	<p>The cohort of offenders being managed through the integrated offender management scheme continues to show a reduction in their offending. Many now wish to engage in positive activities and work with all agencies in the criminal justice system. Features of the scheme have been adopted to focus policing activity on those suspected of their continued involvement in crime.</p>
<b>% Change in crime levels</b>	<p>The period between April 2011 and March 2012 saw an overall reduction in reported crime of 11% in the Brighter Futures wards. Within that, levels of vandalism fell nearly 15% and the number of minor assaults fell 20%.</p>
<b>% Change in levels of reported anti-social behaviour</b>	<p>There has been a massive drop in the levels of reported anti-social behaviour across all the wards. Overall levels have fallen nearly 40% during the year. Where incidents have been reported, a joined-up approach between all the relevant organisations has resulted in swift action being taken</p>
<b>% change in levels of serious acquisitive crime rates</b>	<p>The final quarter has seen the number of offences categorised as "Serious Acquisitive Crime" (burglary, robbery and car crime) fall markedly in both neighbourhoods following some intensive police activity. Disappointingly, the end of year result was that was no reduction in the number of offences in both neighbourhoods, but given the level of increase which was reported at the beginning of the year this is still a strong result.</p>
<b>Number of community engagement opportunities for local residents stating details in the comments</b>	<p>A series of successful "Connecting Communities" events have been run throughout the year, including:</p> <ul style="list-style-type: none"> <li>• <b>Bretch Hill</b> (June 2011) – a successful day organised outside Bradley Arcade. The event was very visible and attended by many people who were just passing by. Local residents had an opportunity to talk to various services and organisations. Young people played games organised by CDC Youth Activators and planted flowers in nearby Princess Diana's Park.</li> <li>• <b>Grimsbury Community Day</b> (September 2011) - organised with</li> </ul>

	<p>Banbury Young Homelessness Project outside their premises. The day proved to be a good opportunity for BYHP to promote their service to local residents and communities. Many local residents commented there was a good mix of services and activities and they would like to see more events in Grimsbury.</p> <p>•<b>New Year, New Start, New Ideas</b> (January 2012) – organised with Banbury Hub with the aim of showcasing the available services. Over 200 local people attended and over 40 local community and public services were represented.</p> <p>The ‘<b>Cherwell Leaders</b>’ scheme was piloted by Cherwell District Council’s Street Wardens in partnership with The Hill to encourage and coach 12 young people through a structured programme of community projects. Linked to this was a successful inter-generational programme bringing young and old people together which was organised by Oxfordshire County Councils early Intervention Service.</p>
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**Further information:**

<b>Project Lead</b>	<p>Thames Valley Police Sergeant Adrian Thomas</p>
<b>Key Partners</b>	<ul style="list-style-type: none"> <li>• There are a number of forums for dealing with prolific offenders, crime and disorder issues, community development objectives and family support involving joint working with:             <ul style="list-style-type: none"> <li>○ Thames Valley Police</li> <li>○ Thames Valley Probation</li> <li>○ Connexions</li> <li>○ Oxfordshire County Council: Youth Offending Services, Social Services and Fire Service</li> <li>○ Cherwell District Council Housing, ASB and Environment, Cleansing and Street Wardens</li> <li>○ Registered Social landlords</li> </ul> </li> <li>• Community groups and voluntary providers linked to a range of bodies including the Community Development team of Oxfordshire CC, Cherwell DC, The Hill Youth Centre and the Police Neighbourhood Action Groups.</li> </ul>

## Priorities for 2012/13

### Priorities by Theme 2012/13

Following a review at the end of 2011/12 the Brighter Futures in Banbury Steering Group has made a series of changes to the themes that underpin the work programme. These changes reflect new local working arrangements and a number of new team members working within the programme. They also reflect new local opportunities that have come on stream during 2011/12 such as the new community hub in Banbury which is a facility dedicated to supporting children, young people and their families.

Following this review the Brighter Futures in Banbury Programme for 2012/13 will be comprised of the following themes and priorities and these will form the basis of performance reports for the coming year.

Each of these themes reflects local needs and issues and takes into account the impact of factors such as the recession, availability of housing, accessibility of public services, changes to the benefits system and educational attainment. Each theme aims to work at a local level to ensure that tangible outcomes are delivered to help improve quality of life and opportunities across Banbury.

#### Theme 1 Early Years, Community Learning and Young Peoples Attainment

This theme aims to ensure that children get off to the best start in life, that young people, families and communities are supported in their aspirations and that educational attainment supports opportunity to build a long term economically independent futures.

<b>Project Lead</b>	Oxfordshire County Council
<b>2012/13 Priorities, Key Projects and Activities</b>	<p><b>1. Focusing on the needs of vulnerable families accessing pre-school and using local child-minders.</b></p> <ul style="list-style-type: none"> <li>• Encouraging take up of provision</li> <li>• Using data to link to the Oxfordshire County Council Thriving Families Programme</li> <li>• Sharing best practice as part of the fourth year of the Banbury Initiative</li> </ul> <p><b>2. Working in partnership to improve outcomes in mathematics across all key stages</b></p> <ul style="list-style-type: none"> <li>• The Improving Learning consortium (aspiration Network funded) will improve maths outcomes for pupils and staff skills in 4 primary schools and 2 Academies (1 primary and 1 secondary)</li> <li>• Using Every Child a Writer to continue to develop outcomes in</li> </ul>

writing for 4 primary schools

- Using Every Child Counts to improve mathematics outcomes for 5 primary schools

### **3.Reducing the need for exclusions in Banbury schools**

- Working with hub staff, a partnership of primary schools, central primary consultants and the community to develop a primary provision to reduce disengagement of primary pupils and develop positive attitudes to learning
- Developing a secondary inclusion resource at Banbury secondary school to improve attendance and reduce the need for exclusions, linking to police to develop restorative practice approach and local businesses to provide positive opportunities for young people

### **4.Early Years, Attainment And Community Learning – Primary Attainment**

- To improve English and maths outcomes for all pupils in KS2
- To narrow the performance gap between identified vulnerable groups and their peers at KS2
- To improve levels of progress in English and maths between KS1 and KS2

### **5.Early Years, Attainment And Community Learning – Key Stage 4 Skills Development & Careers Development**

- To improve English and maths outcomes for all pupils at KS4
- To narrow the performance gap between identified vulnerable groups and their peers at KS4
- To improve levels of progress in English and maths between KS2 and KS4
- To encourage wider participation at school post 16

### **6.Early Years, Attainment And Community Learning – The Role Of Children’s Centres**

- To engage families accessing children’s centres in Every Child a Reader and Every Child a talker campaigns
- To improve home learning environment for disadvantaged families through identified support programmes
- To improve links with health providers to improve parental knowledge re nutrition and exercise
- To increase the engagement of families in adult courses to support children’s education

This theme focuses on working with partners to support skills development, access to training and employment support. The theme also works with local employers to help ensure that over the longer term local skills match local employers' needs.

<b>Project Lead</b>	Cherwell District Council
<b>2012/13 Priorities, Key Projects and Activities</b>	<ul style="list-style-type: none"> <li>• Improve employability, focusing particularly on young people</li> <li>• Job clubs – weekly clubs in Banbury including outreach and specialist events including at the Mill and Neithrop Library</li> <li>• Business development – including jobs matching service, workshops to encourage entrepreneurship, inward investment</li> <li>• Skills – working with the college to support the development of locally needed skills</li> <li>• Apprenticeships – working with local employers to increase the number of apprenticeships</li> <li>• 'Career Ladders' – a programme to help young people progress their careers within companies and to help companies grow their own talent.</li> </ul>

**Theme 3 Family support and young people not in employment, education or training**

This theme aims to support children, young people and families with complex needs to ensure that young people are able to make the most of the opportunities available to them.

<b>Project Lead</b>	Oxfordshire County Council
<b>2012/13 Priorities, Key Projects and Activities</b>	<ul style="list-style-type: none"> <li>• Reduce persistent absence and exclusions from school</li> <li>• Reduce the number of young people (under 19's) not in employment, education or training</li> <li>• Reduce the numbers of young people offending including first time entrants to the criminal justice system</li> <li>• Reduce the levels of young people admitted to hospital for non accidental injuries including self harm</li> <li>• Foundation stage profile results for vulnerable and disadvantaged groups</li> <li>• Support those with inappropriate caring responsibilities</li> <li>• Attendance and attainment of children looked after</li> <li>• Work to support children in need</li> <li>• The Phoenix Project – aiming to improve the attitude and behaviour of young people (school years 8 and 9) on the fringes of education</li> <li>• Kick Arts – an arts based programme for looked after children who</li> </ul>

	<p>are at risk of exclusion</p> <ul style="list-style-type: none"> <li>• Positive Images Programme – working with school groups to focus on self-esteem, body image, emotional wellbeing, relationships, health and assertiveness.</li> <li>• Intergenerational Project – target age group 10-18 years, the project aims to break down stereo types and build relations between young and old within the community</li> <li>• National Citizens Service Summer Challenge – a voluntary programme for 16-17 year olds aiming to promote a more cohesive and responsible society by bringing together young people from different backgrounds to make a difference within their communities.</li> <li>• Cycle Workshop – recycling and distributing old bicycles</li> <li>• Parent Talk – parenting programme</li> <li>• Education Programme for young people on verge of exclusion</li> <li>• Family support work and interventions</li> </ul>
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**Theme 4 Financial Inclusion and Housing**

This theme has two main objectives. Firstly it works to ensure that there are strong and accessible advisory and support services for those facing challenging financial situations. The theme also aims to prevent people getting into debt. The second element of this theme also aims to ensure that there are high quality affordable housing options and opportunities available in Banbury.

<b>Project Lead</b>	Cherwell District Council
<b>2012/13 Priorities, Key Projects and Activities</b>	<p><b>Increasing the supply and access to housing</b></p> <p>Working with Registered Providers on the 2011-15 affordable homes programme. CDC has produced a new “Strategic Housing Offer” to support developments coming forward. CDC has agreed a Tenancy Strategy that sets out the Council’s position on the provision of affordable homes including the use of flexible tenancies, affordable rents and the use of the private sector tenancies for homeless households.</p> <ul style="list-style-type: none"> <li>• Develop plans to refurbish the Gillet Close old common room to provide a two-bed bungalow and improve the environment.</li> <li>• Deliver the Dashwood Primary School site to provide 18 affordable homes that would assist Banbury housing applicants.</li> <li>• Bring forward future sites that will deliver affordable housing through a Banbury Programme Board.</li> <li>• Initial allocation of Stanbridge hall Extra Care units</li> </ul>

	<p><b>Developing financially and socially sustainable communities</b></p> <ul style="list-style-type: none"> <li>• Delivery of the advice, volunteering and car driving scheme through Banbury CAB.</li> <li>• Investigate setting up a Credit Union in the District.</li> <li>• Monitoring impact of the Tenancy Strategy.</li> <li>• Researching the intelligence available regarding BFIB and how it impacts on housing activity by the Council partners.</li> </ul> <p><b>Housing for our most vulnerable residents.</b></p> <p>Undertake an evaluation of the Miller Road project (Donaldson Court) and ensure lessons learnt can be applied to future opportunities and delivery.</p> <p><b>Ensuring homes are safe, warm and well managed.</b></p> <ul style="list-style-type: none"> <li>• Update CDC's housing management standards to help raise housing management standards.</li> <li>• Delivery of a Priority Neighbourhood initiative at Samuelson Court, Banbury by the A2 Dominion Group to improve neighbourhood management and community engagement.</li> <li>• Delivery of local community initiatives with Registered Providers including the Sanctuary Group.</li> <li>• Scope out the commissioning of a private sector stock condition survey to capture specific information about BFIB.</li> </ul> <p><b>Preventing homelessness.</b></p> <p>Review of the Council's Allocations Policy.</p>
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<b>Theme 5</b>	<p><b>Health and Wellbeing</b></p> <p>This theme has an overall objective to improve life expectancy and reduce health inequalities through improved overall health and well-being.</p>
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<b>Project Lead</b>	Oxfordshire NHS
<b>2012/13 Priorities, Key Projects and Activities</b>	<ul style="list-style-type: none"> <li>• Improve access to health services for BME communities</li> <li>• Reduce high rates of teenage pregnancy and 18 conceptions</li> <li>• Increase the number of carers in GP Practices accessing carers breaks</li> <li>• Improve access to benefits</li> <li>• Citizens Advice Bureaux Outreach Services in GPs surgeries</li> <li>• Work to support carers</li> <li>• Early diagnosis</li> <li>• Health Promotion</li> </ul>

	<ul style="list-style-type: none"> <li>• Community cohesion and diversity, including local community events</li> </ul>
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**Theme 6 Safer and Stronger Communities**  
 This theme aims to reduce crime and anti-social behaviour and also works to ensure that local residents feel safe through community engagement activities.

<b>Project Lead</b>	Thames Valley Police
<b>2012/13 Priorities, Key Projects and Activities</b>	<ul style="list-style-type: none"> <li>• Reduction in crime rates including:             <ul style="list-style-type: none"> <li>○ Reducing anti-social behaviour</li> <li>○ Reducing repeat offending</li> <li>○ Reducing serious acquisitive crime rates</li> <li>○ Reduction in violent crime</li> </ul> </li> <li>• Work with partners to ensure local residents have opportunities to participate in their communities</li> <li>• Integrated Offender Management Project</li> <li>• Targeted and specific support to vulnerable people, families and children in need (link to the Oxfordshire County Council Thriving Families Programme)</li> <li>• Work to improve the night-time economy through strengthened local partnerships</li> <li>• Deliver a series of Connecting Community events that provide local people with improved opportunities to access services and to provide feedback about local priorities</li> <li>• JATAC - Joint Agency Tasking and Co-ordinating Group to help identify and join up around local problems</li> <li>• Neighbourhood action groups</li> <li>• Enhanced Neighbourhood Policing</li> <li>• Banbury Youth Partnership</li> <li>• Introduce self-managed Community Notice Boards</li> </ul>

## Partnership Projects and Initiatives for 2012/13

During 2011/12 the Local Strategic Partnership was able to allocate nearly £80,000 of Local Area Agreement Reward Grant funding for local projects with community and voluntary groups which directly support the aims of the Brighter Futures programme. These projects will be implemented over the course of the coming year.

A summary of these projects is set out below:

### **The Hill Youth Community Centre (Banbury)**

The Hill received funding to cover the start-up costs and first years funding for an additional weekly open access session for young people aged 11+. The amount includes video and photography equipment, staffing costs for two music tutors and one project co-ordinator, all materials and gold membership to the community albums website.

- The Hill will open its doors for an additional night of the week, providing an opportunity for young people to have a safe, consistent group to attend where they know they will be listened to and their needs cared for.
- Create a platform to build relationships and provide informal education, typically issue based work around bullying, self-harm, building healthy relationships, sexual health, anti-social behaviour, respect, advocacy and empowering young people to have a voice about things that affect and matter to them, through working closely with the Hill Youth Forum and Creative Bretch Hill Forum.
- Promote centre based activities and young people involvement in existing groups such as 'Cherwell leaders', a 12 week leadership training programme the Hill, in partnership with CDC and the Street Wardens are launching in January.
- Build links with young people's families to help address people based issues.
- Encourage young people to feel proud about the area they live in, improving living prospects in the Brighter Future target areas of Banbury and boost local confidence.
- Involve local people in decision-making as well as in joint working, and to take the lead in their own futures

### **The Peoples Church / Banbury Foodbank Project**

This funding has supported the project through its first financial year to ensure successful set up and sustainability. The funding will also support a warehouse facility with racking for storage of produce and to enable purchase of a vehicle which will enable the project to deliver parcels to those in the community who are either isolated or unable to collect their food parcels.

### **Brighter Futures – Communities Online**

Funding has been provide online community noticeboards in the Brighter Futures in Banbury neighbourhoods these will provide information about local services, what's going on locally and help improve online access.

## **WRVS – support for older people in Banbury**

WRVS received funding to support more older people to remain independent and active in their communities by integrating WRVS services in Oxfordshire to a proposed Banbury hub. This will allow the following:

- Increase volunteer team by 20% by recruiting of 10 volunteer outcome co-ordinators to offer personalised package of support to older people
- Increase number of older people referred/reached by at least 20% (currently 500 registered service users)
- Increase number of volunteer hours by 25% (currently 800 volunteer hours per month)
- Develop active signposting to partner organisations and non-WRVS services
- Recruitment of peer mentors offering support within WRVS Cornhill Centre
- Virtual befriending (via telephone or e-mail)
- Integration of volunteer recovery and resilience team to provide extra general support in times of need. (e.g. severe weather)

The following projects also received funding. Whilst they cover the whole of the district they will also directly contribute to Brighter Futures in Banbury Programme objectives through supporting community development, affordable housing and support for both young people.

## **Community Land Trust (CLT)**

A CLT is a non-profit, community-based organisation run by volunteers that develops affordable housing and other assets for long-term community benefit. Community Land Trusts range in size, can be rural or urban and provide a variety of housing tenures as well as other community facilities, including workspaces, energy generation, community food and farming. Despite the diversity in the sector, Community Land Trusts tend to have in common the aims of meeting local housing needs and providing long-term community benefit.

The Cherwell Community Land Trust will be district-wide to allow cross-subsidy between housing schemes and to build capacity into both rural and urban areas. Community Land Trusts are growing in number across the UK and it is likely that the Localism Act will increase their number and strength even further ~ particularly through Community Right to Build and Community Right to Buy.

The Cherwell CLT has identified the following specific objectives:

- Establish Cherwell Community Land Trust with full board membership representing investors, local residents and members of the community. This will entail registration with the Charities Commission and the Financial Services Authority as an Industrial and Provident Society with charitable status
- Deliver training for board members and ordinary members on responsibilities and opportunities within Community Land Trusts
- Commence Cherwell Community Land Trusts first phase of developments to include 180 homes across the District including refurbishment projects and self build housing schemes. An important part of the self build housing will be training thus increasing educational and employment outcomes for local people as well.
- Undertake a review at the end of the first year of the CLT being established to scope further opportunities including non-housing initiatives.

## **ARCh**

Arch received funding to recruit, train and support 20 new volunteers to provide one-to-one support to needy primary school children within Cherwell District helping them to develop a love of reading. Recruitment of these new volunteers enables ARCh to work with an additional 60 children for one year, improving their reading ability, attitude to reading and boosting their confidence/self-esteem. The project is highly sustainable: volunteers are asked to commit to the charity for a minimum of one year but the majority continue year after year.

## **Home Start**

Home Start received funding to enable them to provide support to vulnerable families in an area of deprivation (Grimsbury and Castle wards) where Home-Start is unable to work at the moment. This funding will allow families who have been referred by Health Visitors to receive visits from specifically trained volunteers to visit families in their own homes, offering emotional support and practical help – whatever is necessary to enable the family to give their children the best start possible.

## **Grimsbury Environmental Improvements**

The District, Town and County Councils have pooled resources and allocated circa £60,000 to implement an environmental improvements scheme in the Grimsbury ward. This project aims to enhance the environmental quality of the area, in particular East Street and Centre Street, through both hard and soft landscaping and directly reflects local feedback collected as a result of community consultation.

## Contact the Brighter Futures in Banbury Theme Leads

Theme	Theme Lead	Email
Early Years, Community Learning and Young Peoples Attainment	Sue Bainbridge Oxfordshire County Council	<a href="mailto:sue.bainbridge@oxfordshire.gov.uk">sue.bainbridge@oxfordshire.gov.uk</a>
Employment Support and Skills	Steven Newman Cherwell District Council	<a href="mailto:steven.newman@cherwell-dc.gov.uk">steven.newman@cherwell-dc.gov.uk</a>
Family Support and young people not in employment, education or training	Helen Kilby Oxfordshire County Council	<a href="mailto:helen.kilby@oxfordshire.gov.uk">helen.kilby@oxfordshire.gov.uk</a>
Financial Inclusion and Housing	Martyn Swann Cherwell District Council	<a href="mailto:martyn.swann@cherwell-dc.gov.uk">martyn.swann@cherwell-dc.gov.uk</a>
Health and Wellbeing	Maggie Dent Oxfordshire NHS	<a href="mailto:maggie.dent@oxfordshirepct.nhs.uk">maggie.dent@oxfordshirepct.nhs.uk</a>
Safer and Stronger Communities	Adrian Thomas Thames Valley Police	<a href="mailto:adrian.thomas@thamesvalley.pnn.police.uk">adrian.thomas@thamesvalley.pnn.police.uk</a>

## Contact the Breaking the Cycle of Deprivation Programme Lead

Representative	Organisation	Email
Ian Davies Programme Lead	Cherwell District Council	<a href="mailto:ian.davies@cherwellandsouthnorthants.gov.uk">ian.davies@cherwellandsouthnorthants.gov.uk</a>
Wendy Sims Programme Coordination	Cherwell District Council	<a href="mailto:wendy.sims@cherwell-dc.gov.uk">wendy.sims@cherwell-dc.gov.uk</a>
Claire Taylor Programme Performance and Community Engagement	Cherwell District Council	<a href="mailto:claire.taylor@cherwellandsouthnorthants.gov.uk">claire.taylor@cherwellandsouthnorthants.gov.uk</a>

## Contact the Cherwell Local Strategic Partnership

Representative	Organisation	Email
Councillor Barry Wood	Cherwell District Council	<a href="mailto:Councillor.barry.wood@cherwell-dc.gov.uk">Councillor.barry.wood@cherwell-dc.gov.uk</a> ;
Sue Smith	Cherwell District Council	<a href="mailto:sue.smith@cherwell-dc.gov.uk">sue.smith@cherwell-dc.gov.uk</a>
Councillor Gibbard	Cherwell District Council	<a href="mailto:Councillor.gibbard@cherwell-dc.gov.uk">Councillor.gibbard@cherwell-dc.gov.uk</a>
Councillor Kieron Mallon	Oxfordshire County Council	<a href="mailto:Councillor.kieron.mallon@cherwell-dc.gov.uk">Councillor.kieron.mallon@cherwell-dc.gov.uk</a> ; <a href="mailto:Meg.peacock@oxfordshire.gov.uk">Meg.peacock@oxfordshire.gov.uk</a>
Jackie Wilderspin	NHS Oxfordshire	<a href="mailto:Jackie.wilderspin@oxfordshirepct.nhs.uk">Jackie.wilderspin@oxfordshirepct.nhs.uk</a> ;
Chief Inspector Andy Boyd	Thames Valley Police	<a href="mailto:Gillian.Rawlins@thamesvalley.pnn.police.uk">Gillian.Rawlins@thamesvalley.pnn.police.uk</a> ;
Sally Dicketts/Lee Nicholls	Oxford and Cherwell Valley College	<a href="mailto:phallam@ocvc.ac.uk">phallam@ocvc.ac.uk</a> ;
Keith Watson	Bicester Chamber of Commerce	<a href="mailto:keith.watson2@hotmail.co.uk">keith.watson2@hotmail.co.uk</a>
Sam Vaughan	Banbury Chamber of Commerce	<a href="mailto:s.vaughan@oxin.co.uk">s.vaughan@oxin.co.uk</a> ;
Kevin Minns	Kidlington Voice	<a href="mailto:kevin.minns@minns.co.uk">kevin.minns@minns.co.uk</a>
Linda Watson	ORCC	<a href="mailto:linda.watson@oxonrcc.org.uk">linda.watson@oxonrcc.org.uk</a>
Revd Jeff West	Faith Communities	<a href="mailto:curate@stmaryschurch-banbury.org.uk">curate@stmaryschurch-banbury.org.uk</a> ;
Jim Flux MBE	Cherwell Community and Voluntary Services	<a href="mailto:jimflux@tiscali.co.uk">jimflux@tiscali.co.uk</a> ;
Paul Angus	Banbury Sound Radio Station	<a href="mailto:paul.angus@banburysound.co.uk">paul.angus@banburysound.co.uk</a>
Assia Bibi	Sunrise Multicultural Project	<a href="mailto:Assia.mcpp@yahoo.co.uk">Assia.mcpp@yahoo.co.uk</a> ;

## **Appendix 1 – Performance Measures: Basket of Indicators**

The charts and graphs on the following pages highlight some of the key social and economic data that is used to measure the outcomes of the Brighter Futures in Banbury Programme.

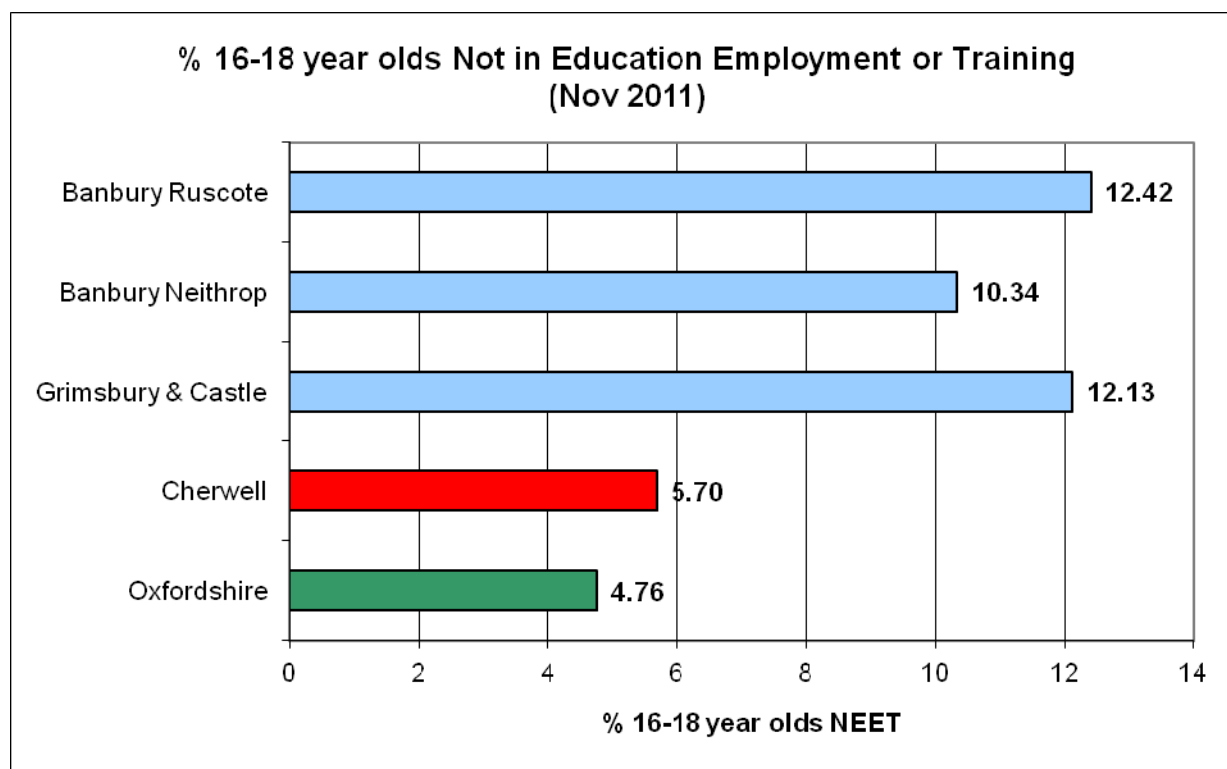
Data is the latest available for the whole year (at time of drafting the report) and more information is available via the Oxfordshire Data Observatory's local information system.

<https://data.oxfordshireobservatory.info/IAS/>

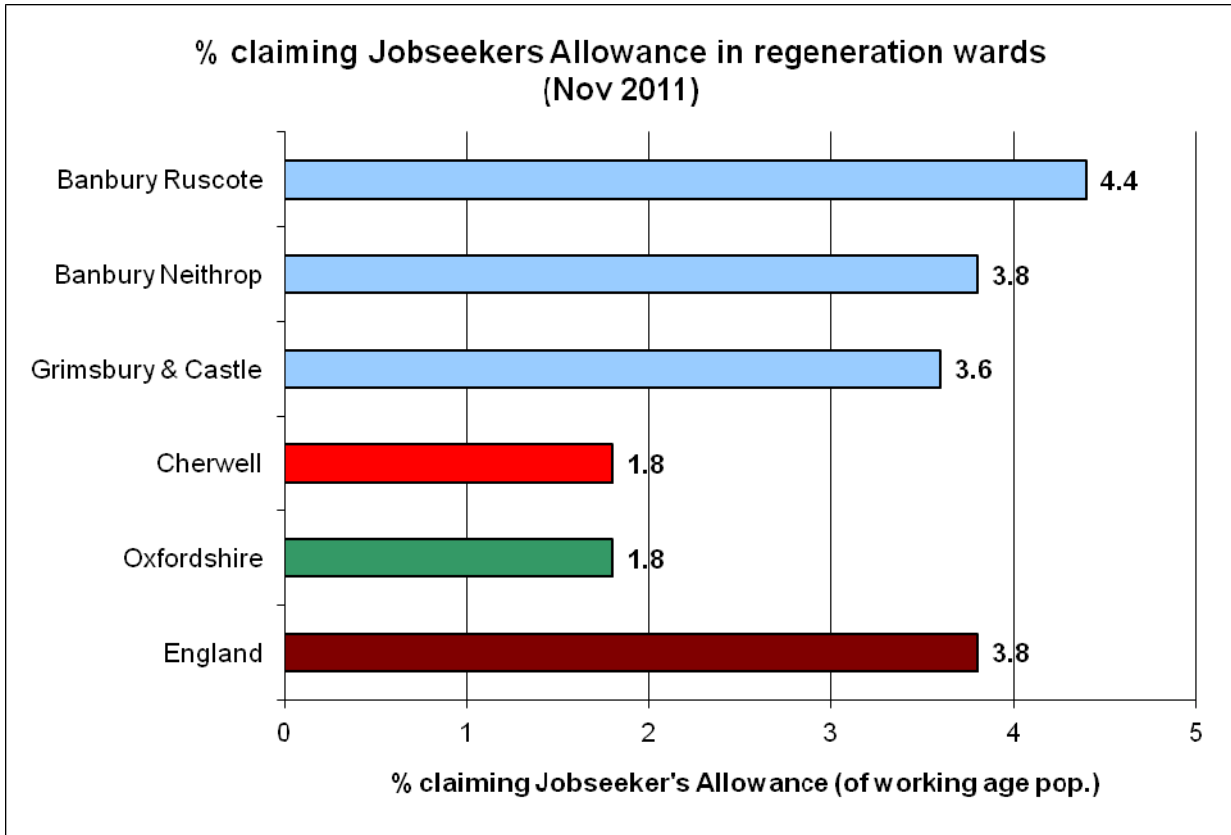
### List of Tables and Figures:

Table 1:	Percentage of 16-18 Year Olds Not in Education, Employment or Training (total)
Table 2:	Percentage claiming Job Seekers Allowance
Table 3:	Percentage Claiming Lone parent benefits (total)
Table 4:	Percentage Claiming Incapacity Benefits (total)
Table 5:	Percentage Claiming Carer Benefits (total)
Table 6:	Percentage of Children achieving level 4 (+) English and Maths at Key Stage 2 (2009 and 2011)
Table 7:	Percentage of Children achieving 5+ A*-C including English and Maths GCSE (2009 and 2010)
Table 8:	GCSE Achievement Gap between those eligible and not eligible for free school meals
Table 9:	Male and Female Life Expectancy (years)
Table 10:	Teenage Conceptions (total per 1000)
Table 11:	Anti-Social Behaviour Incidents (total per 1000 people)
Table 12:	Criminal Damage Incidents (total per 1000 people)
Figure 1:	Changes in Job Seekers Allowance Claims
Figure 2:	Changes in Lone Parent Benefit Claims
Figure 3:	Changes in Employment Support and Incapacity Benefits Claims
Figure 4:	Changes in Carer Benefits Claims

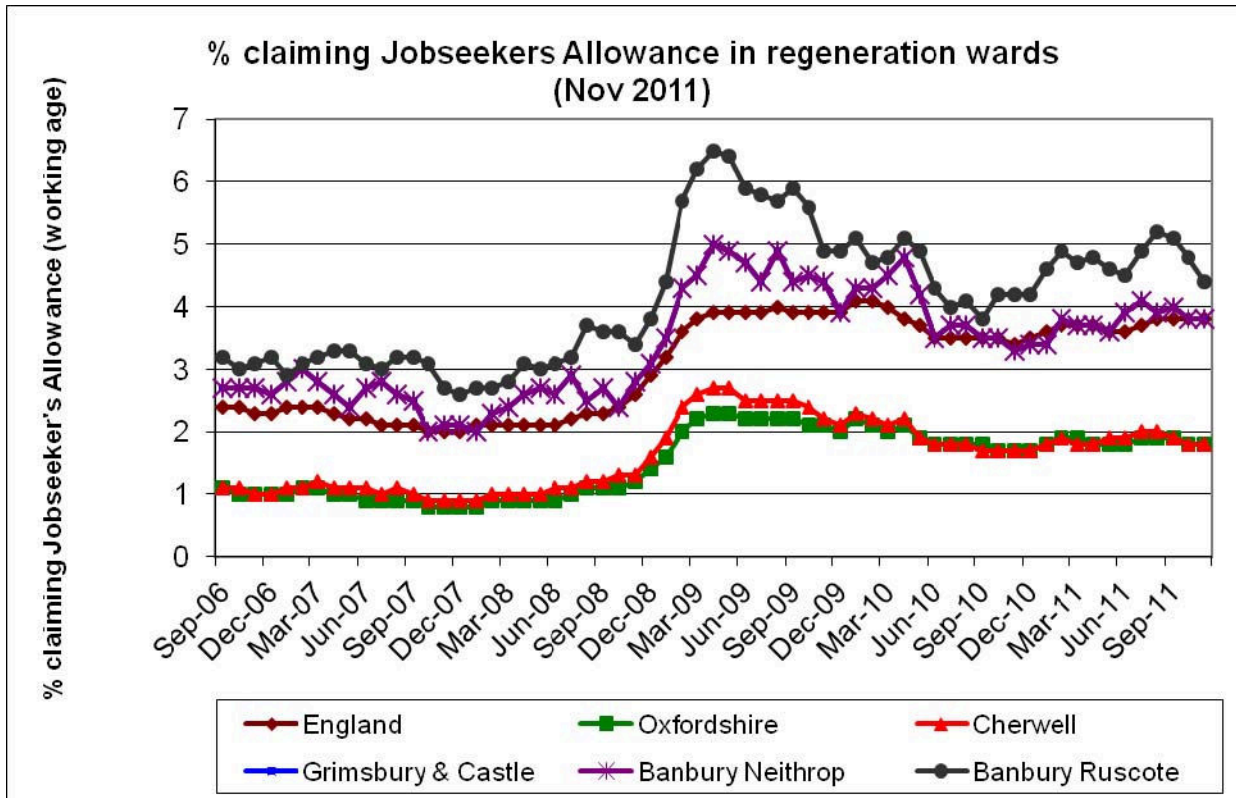
**Table 1: Percentage of 16-18 Year Olds Not in Education, Employment or Training (total)**



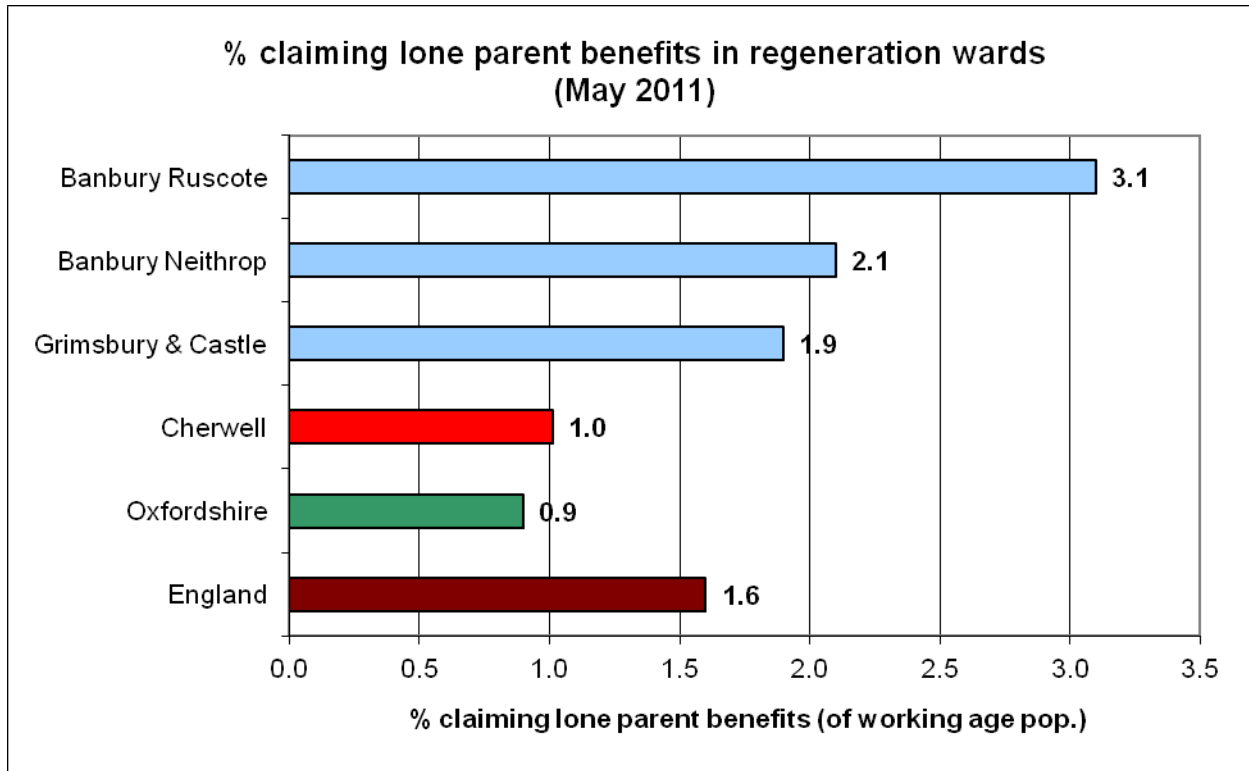
**Table 2: Percentage claiming Job Seekers Allowance**



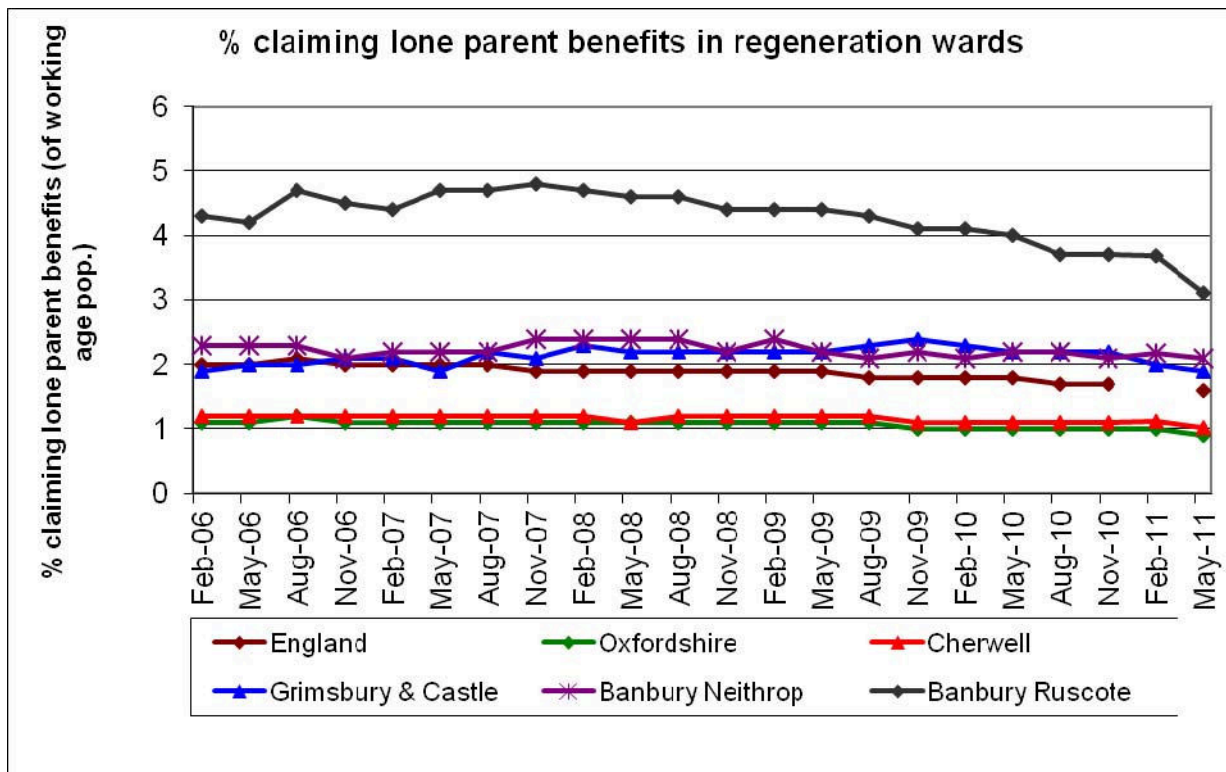
**Figure 1: Changes in Job Seekers Allowance Claims**



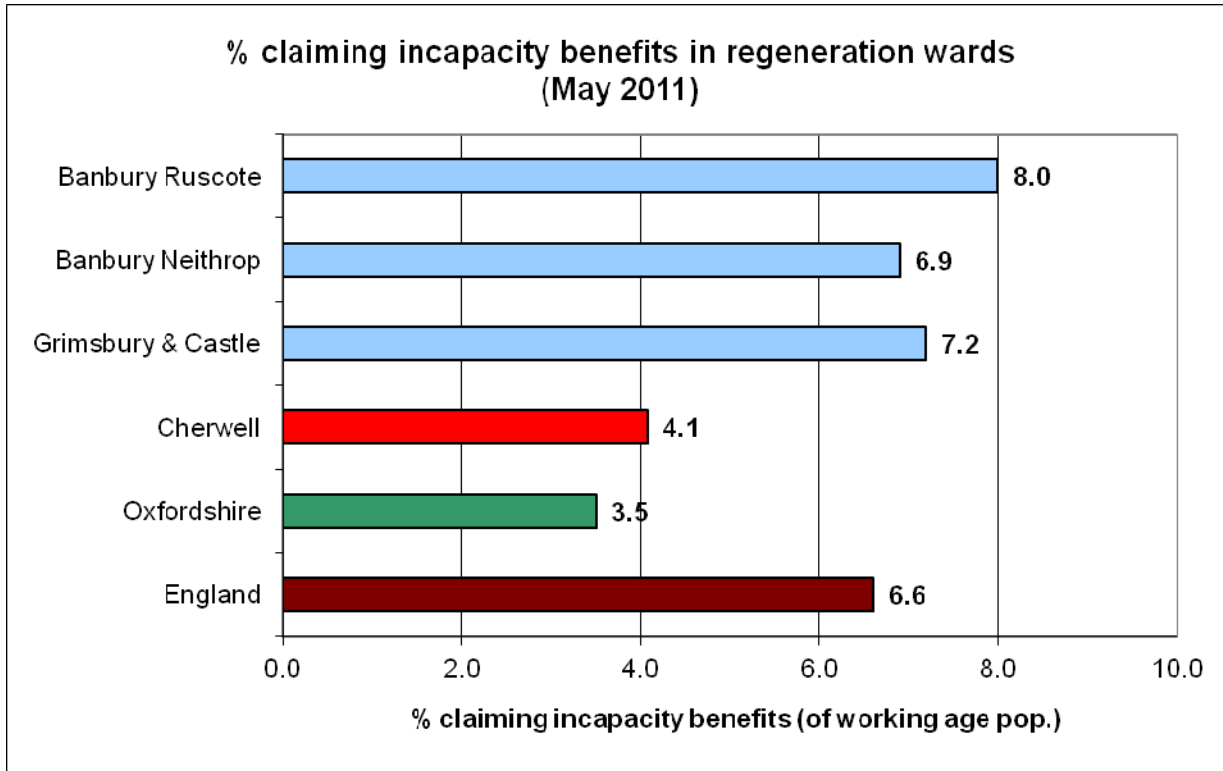
**Table 3: Percentage Claiming Lone parent benefits (total)**



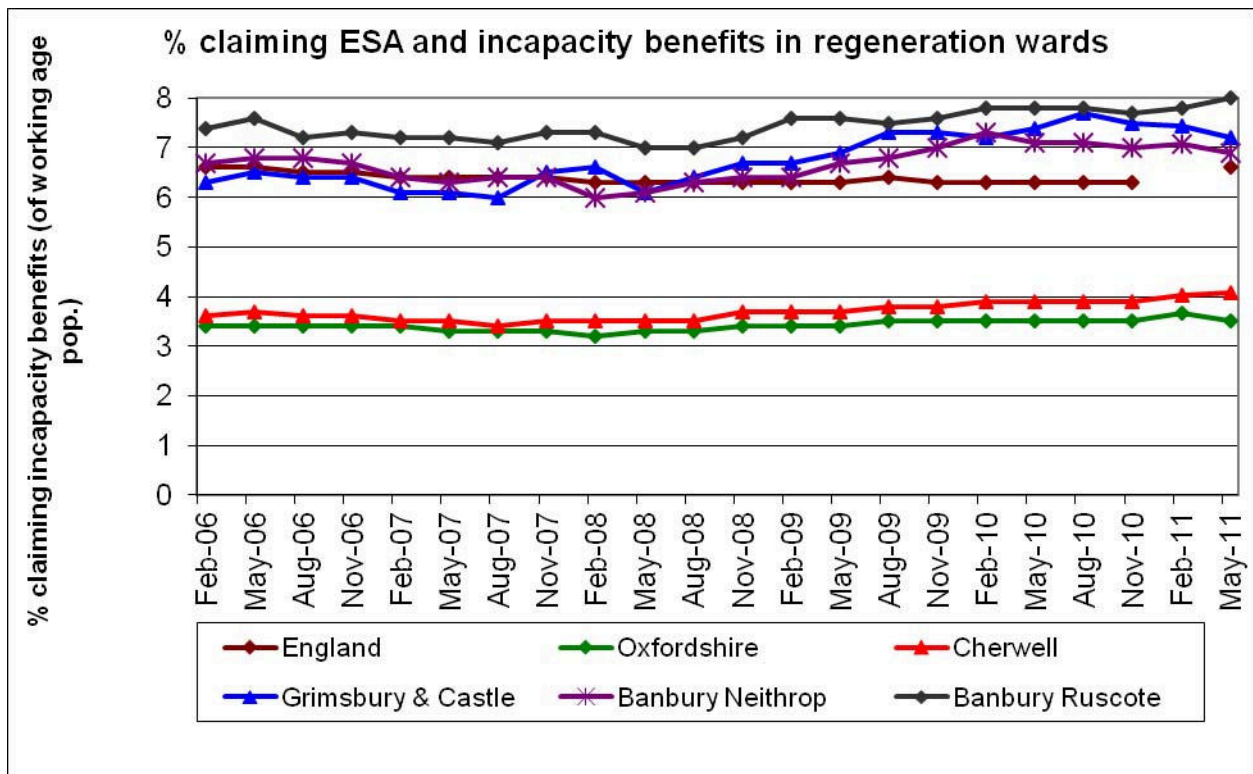
**Figure 2: Changes in Lone Parent Benefit Claims**



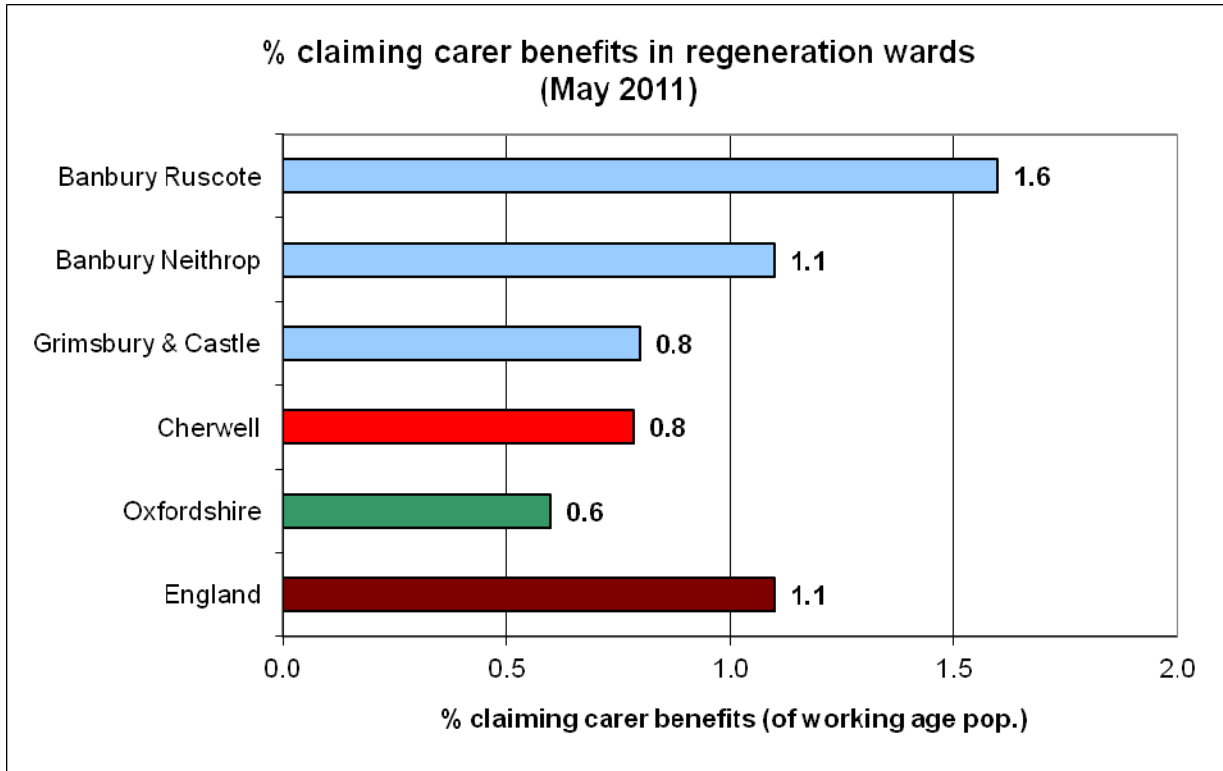
**Table 4: Percentage Claiming Incapacity Benefits (total)**



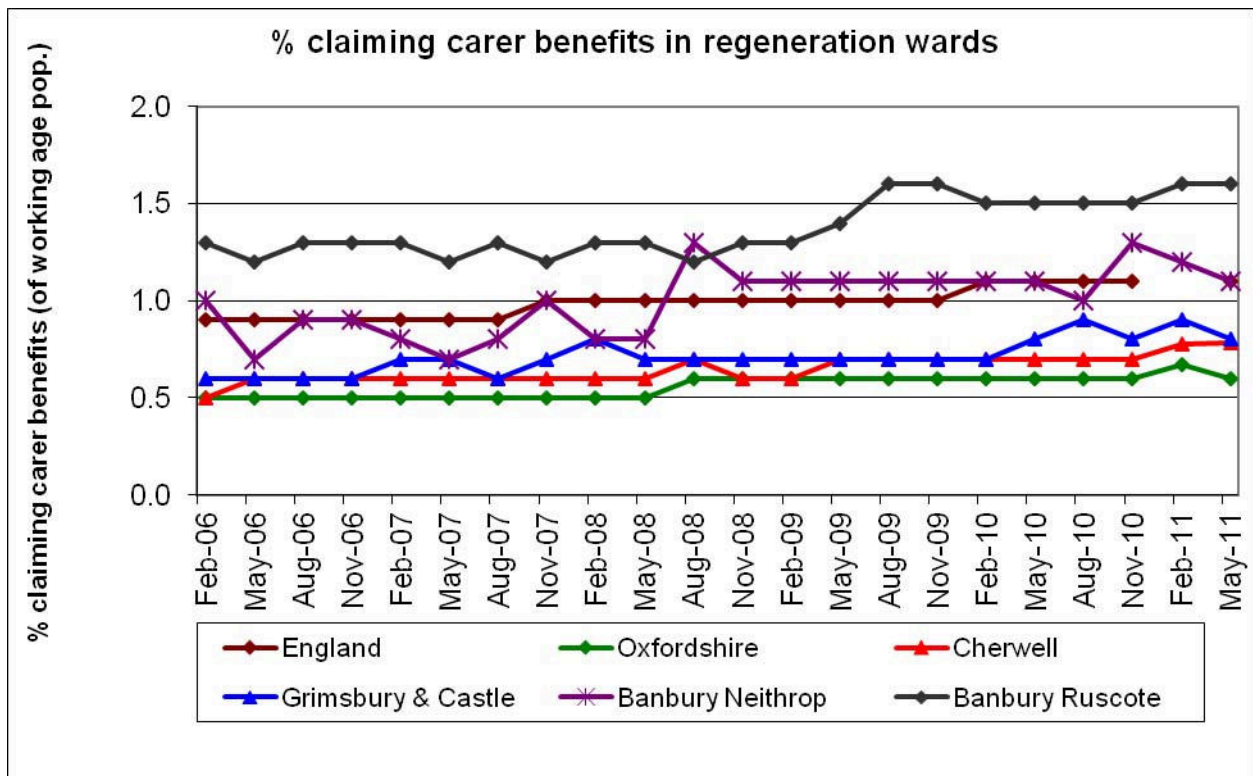
**Figure 3: Changes in Employment Support and Incapacity Benefits Claims**



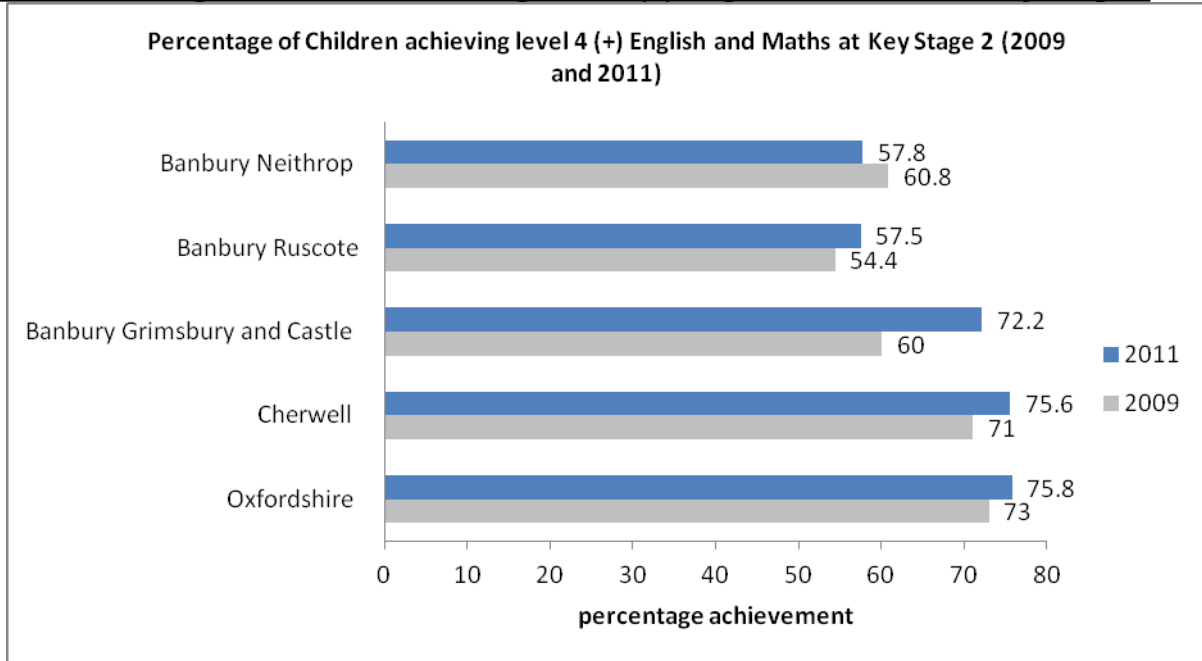
**Table 5: Percentage Claiming Carer Benefits (total)**



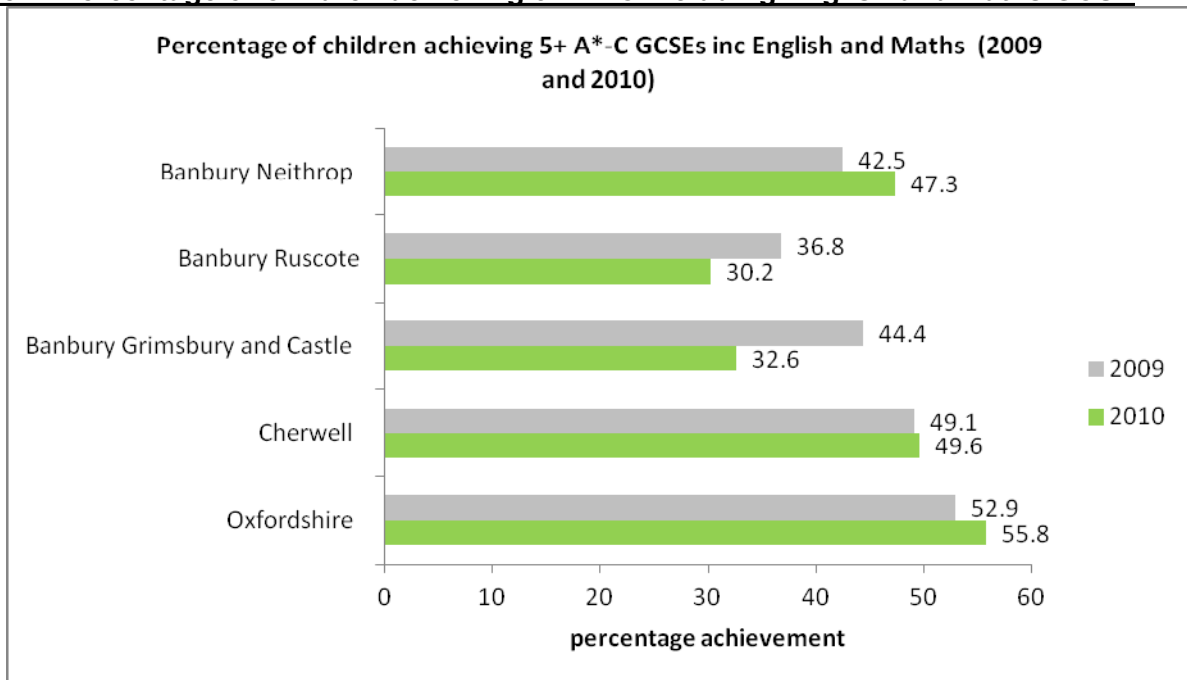
**Figure 4: Changes in Carer Benefits Claims**



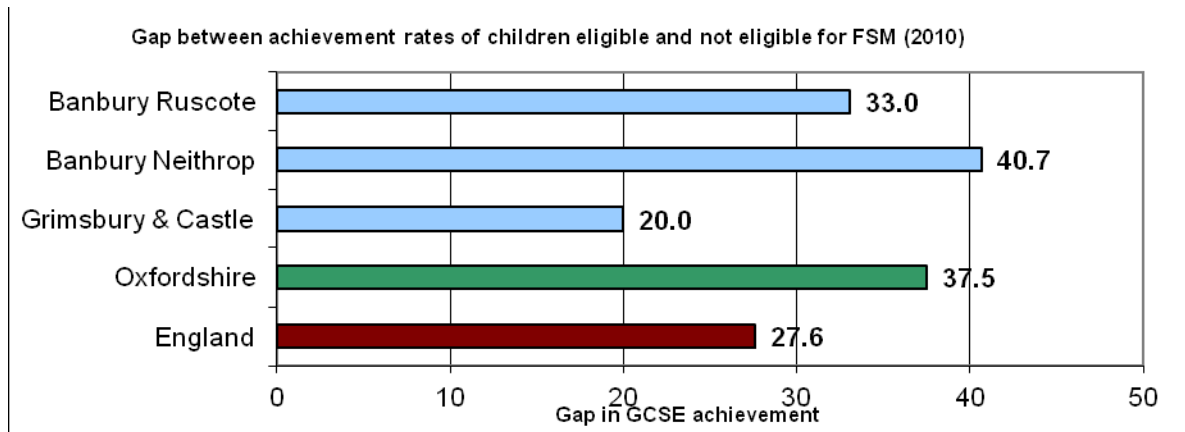
**Table 6: Percentage of Children achieving level 4 (+) English and Maths at Key Stage 2**



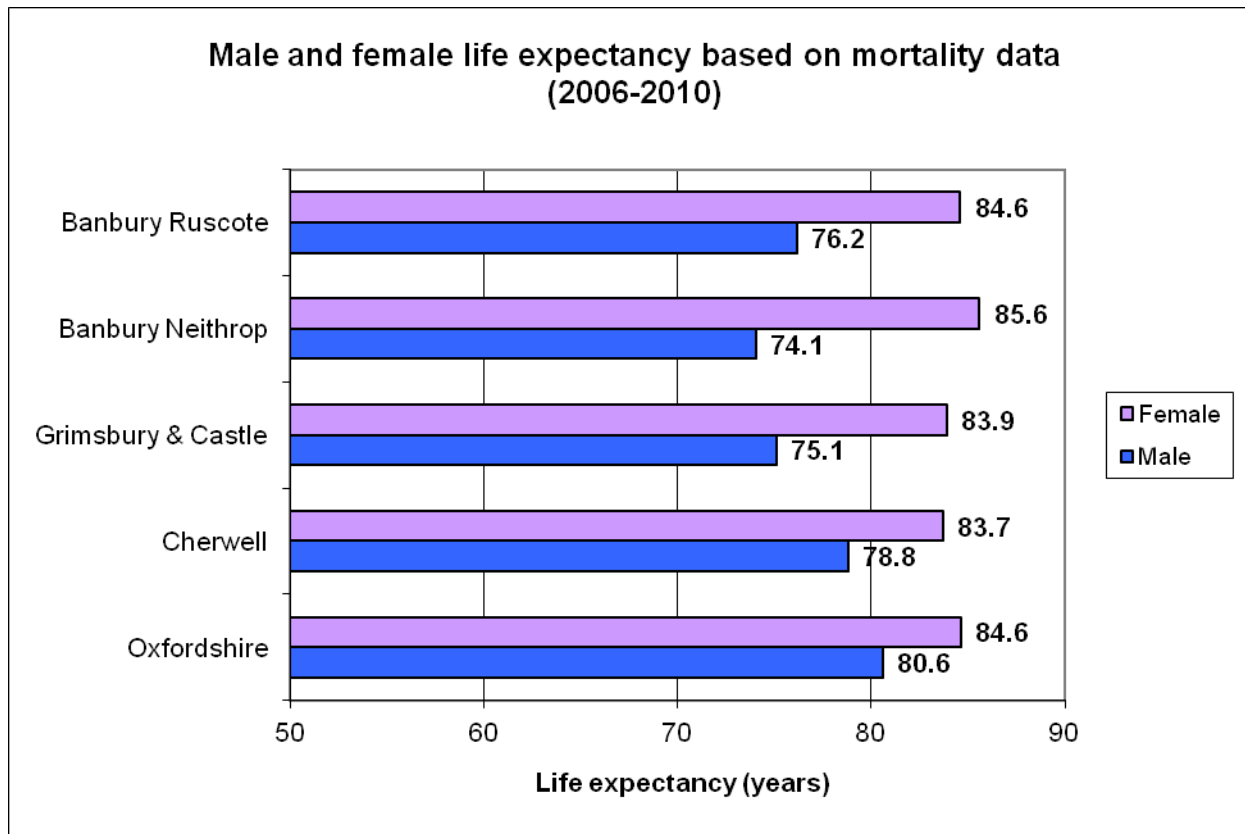
**Table 7: Percentage of Children achieving 5+ A\*-C including English and Maths GCSE**



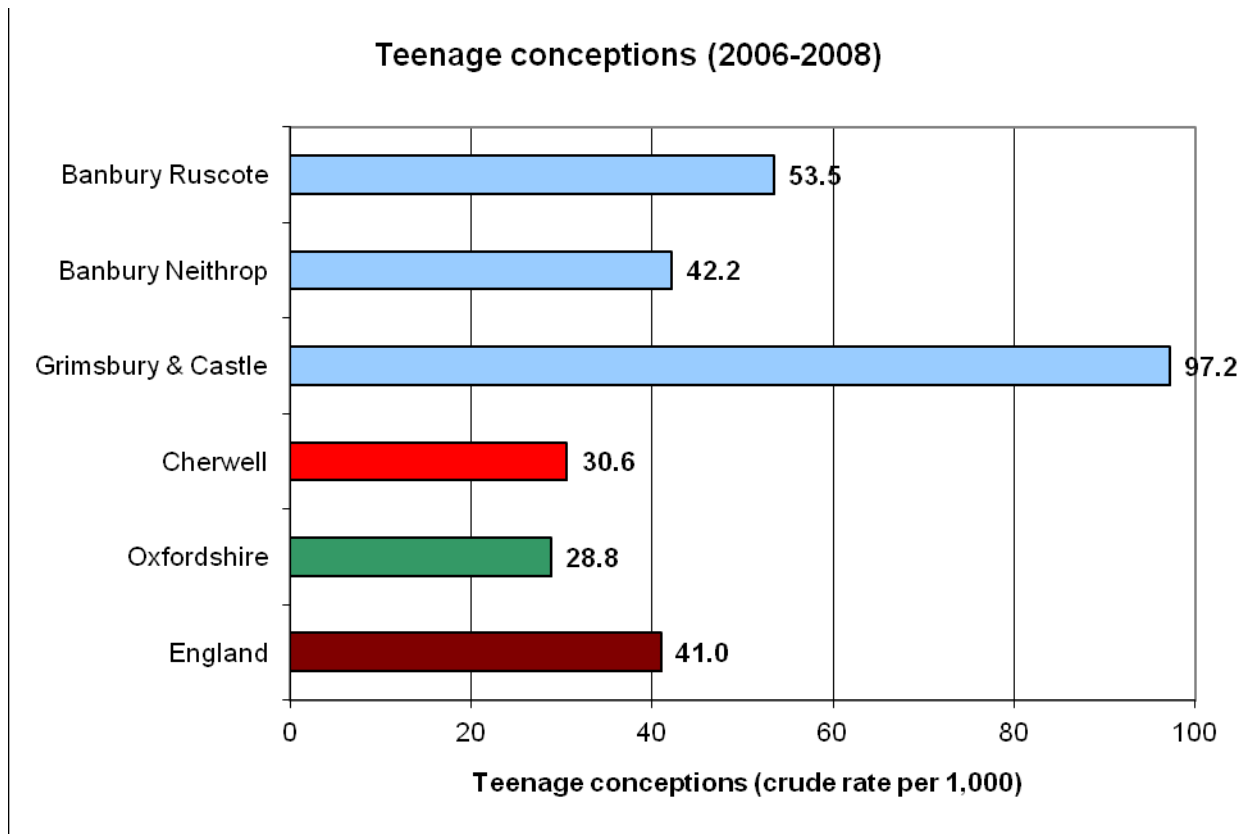
**Table 8: GCSE Achievement Gap between those eligible and not eligible for free school meals**



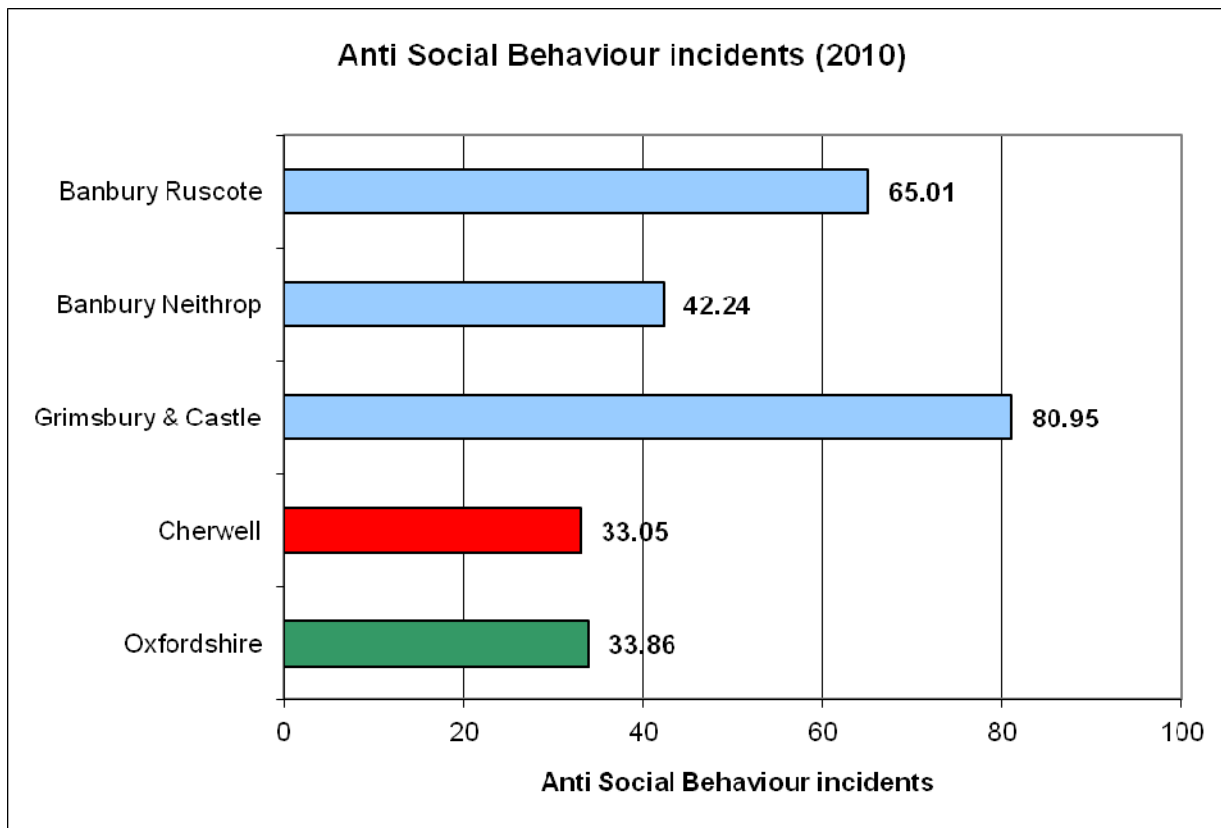
**Table 9: Male and Female Life Expectancy (years)**



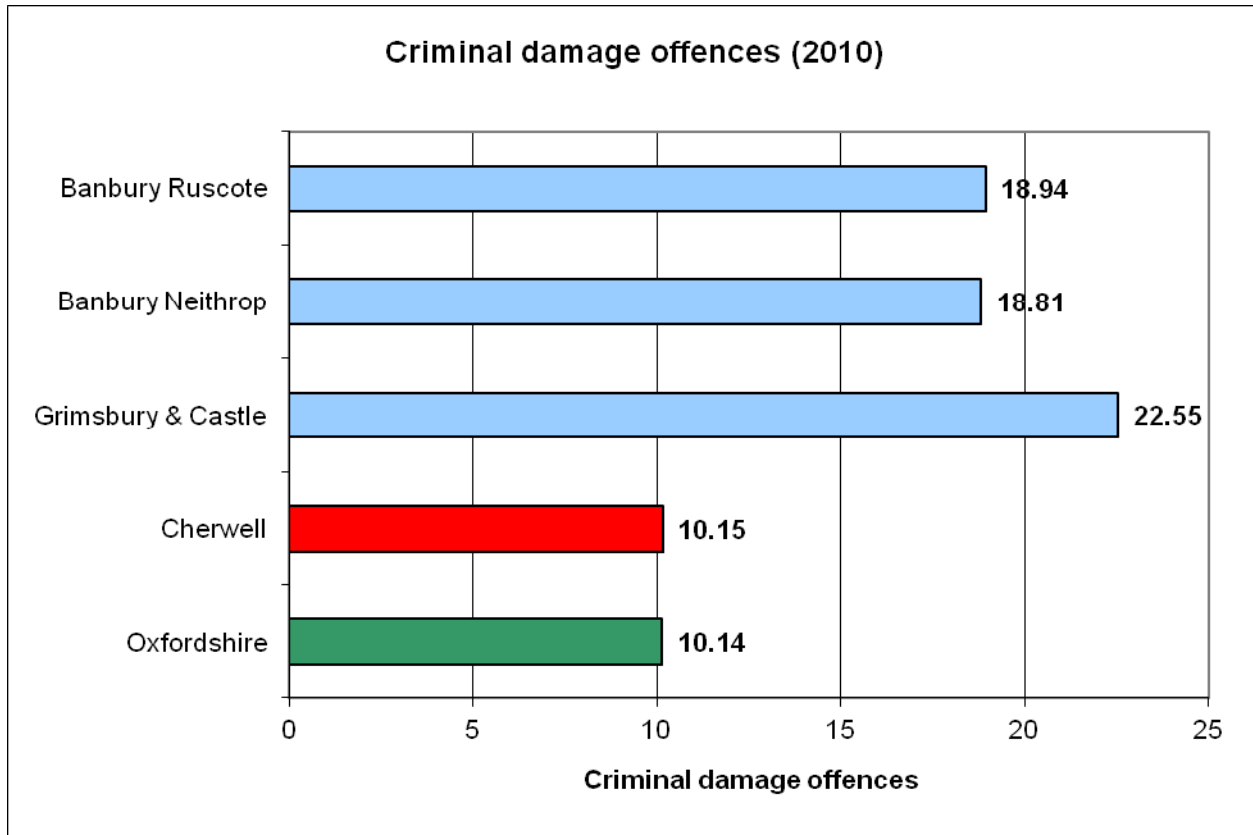
**Table10: Teenage Conceptions (total per 1000)**



**Table11: Anti-Social Behaviour Incidents (total per 1000 people)**



**Table 12: Criminal Damage Incidents (total per 1000 people)**



**Appendix 2**

NEET July 2012

Ward Name	NEET	Cohort	NEET %
Adderbury	3	96	3.13%
Ambrosden and Chesterton	2	75	2.67%
Banbury Calthorpe	6	198	3.03%
Banbury Easington	11	265	4.15%
Banbury Grimsbury and Castle	48	287	16.72%
Banbury Hardwick	17	269	6.32%
Banbury Neithrop	28	216	12.96%
Banbury Ruscote	46	386	11.92%
Bicester East	7	256	2.73%
Bicester North	10	243	4.12%
Bicester South	2	144	1.39%
Bicester Town	8	140	5.71%
Bicester West	8	278	2.88%
Bloxham and Bodicote	7	202	3.47%
Caversfield	3	97	3.09%
Cropredy	1	30	3.33%
Deddington	0	85	0.00%
Fringford	1	44	2.27%
Hook Norton	0	73	0.00%
Kidlington North	7	160	4.38%
Kidlington South	16	330	4.85%
Kirtlington	3	86	3.49%
Launton	2	68	2.94%
Otmoor	1	42	2.38%
Sibford	3	87	3.45%
The Astons and Heyfords	7	126	5.56%
Wroxton	1	47	2.13%
Yarnton Gosford and Water Eaton	4	153	2.61%
Grand Total	252	4483	5.62%

NEET July 2011

Ward Name	NEET	Cohort	NEET %
Adderbury	3	97	3.09%
Ambrosden and Chesterton	1	77	1.30%
Banbury Calthorpe	2	202	0.99%
Banbury Easington	6	267	2.25%
Banbury Grimsbury and Castle	29	281	10.32%
Banbury Hardwick	9	273	3.30%
Banbury Neithrop	14	196	7.14%
Banbury Ruscote	35	396	8.84%
Bicester East	11	254	4.33%
Bicester North	9	247	3.64%
Bicester South	2	147	1.36%
Bicester Town	6	129	4.65%
Bicester West	11	284	3.87%
Bloxham and Bodicote	3	201	1.49%
Caversfield	3	98	3.06%
Cropredy	1	30	3.33%
Deddington		87	0.00%
Fringford	1	44	2.27%
Hook Norton		74	0.00%
Kidlington North	7	161	4.35%
Kidlington South	11	341	3.23%
Kirtlington	4	81	4.94%
Launton		67	0.00%
Otmoor		42	0.00%
Sibford	1	77	1.30%
The Astons and Heyfords	2	128	1.56%
Wroxton		46	0.00%
Yarnton Gosford and Water Eaton	5	154	3.25%
Grand Total	176	4481	3.93%

## Overview & Scrutiny Committee

### Health Sector Reforms and Emerging New Local Arrangements

11 September 2012

### Report of Director of Community & Environment

#### PURPOSE OF REPORT

To consider the changes to the local health sector as a consequence of the health sector reforms and the resultant new structures and functions

This report is public
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#### Recommendations

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The meeting is recommended to consider:

- (1) The new Oxfordshire and local arrangements for the Health and Wellbeing Functions, Healthwatch and Clinical Commissioning; and
- (2) The District Council's involvement in the appropriate parts of the Health & Wellbeing partnerships structure.

#### Details

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##### Introduction

- 1.1 The Healthy Lives, Healthy People White Paper 2010 sets out the Government's long-term vision for the future of public health in England. It was followed by the Health and Social Care Bill 2011 regarding the modernisation of the NHS so that it is built more around patients and led by health professionals. The legislation contains provisions for strengthening commissioning of NHS services and increasing democratic accountability and public voice.
- 1.2 These health sector reforms have resulted in three key areas of change:

- new clinical commissioning arrangements
- a new Health and Wellbeing Board and partnership structure;
- a new body to reflect the patient and public voice in Healthwatch.

## **Background**

### **New Clinical Commissioning Arrangements**

- 2.1 Probably the biggest change in the health sector reforms is the change from the commissioning of services by primary care trusts to more local arrangements. In order to shift decision-making as close as possible to patients, power and responsibility for commissioning most general secondary healthcare services will be devolved to local consortia of GP practices. As such, by April 2013, there will be a comprehensive system of clinical commissioning consortia, supported by and accountable to a new independent NHS Commissioning Board.
- 2.2 Clinical commissioning builds on Practice Based Commissioning (PBC) and the key role that GP practices already play in coordinating patient care and acting as advocates for patients. It gives groups of GP practices financial accountability for the consequences of their decisions.
- 2.3 Since the publication of the White Paper, current PBC GP consortia leads and NHS Oxfordshire have been working together to explore possible future models for clinical commissioning. Work has also been undertaken to look at the functions and responsibilities of NHS Oxfordshire and the governance needed to support the transition. GPs throughout Oxfordshire have been widely consulted on proposals by their PBC Leads and their views have informed the thinking behind the county wide model.
- 2.4 The result of this work is an Oxfordshire Clinical Commissioning Group has been set up which features six strong localities of similar size to the current PBC consortia which will commission local health services for the public. An Oxfordshire GP Consortium Board has been established and is developing a work programme through the transition period. Board membership includes GPs and members of NHS Oxfordshire's executive team.
- 2.5 The localities relevant to Cherwell are the North (based around Banbury) and North East (based around Bicester). Each will have a locality board for business purposes and a locality forum for communication and engagement purposes.

- 2.6 However, the position is complicated by the fact that there is a National Commissioning Body which is planned to have a sub-regional structure which is yet to be decided. This body will have responsibility for primary healthcare commissioning such dental, optometry, pharmacy and primary care/GP services and specialist secondary healthcare commissioning. This will sit alongside the Oxfordshire Clinical Commissioning Group which will have some primary healthcare delivery responsibilities plus general secondary healthcare commissioning responsibilities.

### **Health & Wellbeing Board & Partnership Structure**

- 2.7 Health and Wellbeing Boards are a significant element in the Government's strategy of joining up the health policy of the NHS and local government, working alongside other partners including the new Healthwatch organisation. In Oxfordshire, the County Council is required by statute to create a Health and Wellbeing Board, the responsibilities of which are:

- preparing a Joint Health and Wellbeing Strategy (JHWS) for the whole population of Oxfordshire, covering all age groups. This will drive the development and delivery of services to meet agreed priorities;
- ensuring that there is a Joint Strategic Needs Assessment (JSNA) that provides for the Board a strong evidence base and a clear analysis of population need. This will help in agreeing priorities and objectives, for the Board.
- having oversight of the joint commissioning arrangements for health and social care across the County;
- building on and developing further a range of partnership arrangements to drive the strategy and service delivery;
- having in place robust arrangements for the involvement of Healthwatch in establishing and agreeing the Board's objectives and priorities.
- oversight of the involvement of the new Clinical Commissioning Groups (i.e. the new GP commissioners) in joint planning across the County

- 2.8 The Government stresses the importance of partnership and joint working as being fundamental to achieving better and more efficient use of resources and meeting peoples' needs. The improvement and further development of partnership working across Oxfordshire will be a fundamental objective for the new Board.

- 2.9 The structure set up by the County Council consists of:

A) A small, strategic **Health and Wellbeing Board** which steers practical Partnership work on health and wellbeing across the County and ensures service improvement through demonstrable improvement in outcomes. This will be a formal committee of the County Council.

B) Supporting this will be three Partnership Boards to deliver the service change required and to deliver improved outcomes through partnership working. The three Partnership Boards will include NHS Trusts, local authorities, clinicians, and voluntary organisations in their membership. The proposals for the three Partnership Boards are as follows:

- a new **Health Improvement Board** - This board will take forward a work programme to develop health in the broadest sense, incorporating, the new Local Authority responsibilities for public health, housing issues, recreation, leisure, use of green spaces etc. This agenda builds on work that has partly been carried out by the previous Health and Wellbeing Partnership and also by Local Strategic Partnerships. This is a very broad agenda which requires local leadership and it is therefore proposed that the chairmanship should be from the district councils on a rotating basis. It is expected that this agenda will be developed fully during the next year. The board will wish to consider how it works with Local Strategic Partnerships & GP clinical commissioning localities. This should help to take forward much existing work for example work with sports partnerships, housing associations, support for older people in rural areas and regeneration programmes. The Council's Director of Community and Environment is a member of this Board.
- To consolidate the existing statutory and other health and social care partnership groups into a new **Adult Health and Social Care Board**. This board will commence work as soon as possible as it is proposed that it will be responsible for delivery of existing key performance targets for the NHS and County Council and for the joint governance of pooled budgets.
- To incorporate the existing Children's Trust into a **Children and Young Peoples' Board**. This board will be established quickly and will continue and develop the existing work programme of the Children's trust.

C) A new **Public Involvement Board** under the guidance of the new Healthwatch organisation (LINK in the interim). The detailed development of the Public Involvement Board is currently underway. This will incorporate Healthwatch, service users, the advocacy role of the voluntary sector, advocacy groups and the carers' voice. This is seen as a real step-change and will become an innovative way of strengthening and formalising the voice of the public in service planning and overall strategy.

2.10 The first meetings of the new partnerships structure have taken place and establishing Oxfordshire future priorities is well advanced. These priorities are reflected in the draft Oxfordshire Joint Health and

Wellbeing Strategy. Each partnership board has agreed its terms of reference and membership.

- 2.11 Oxfordshire District Councils elected member representation (a minimum of one per Board to represent all Oxfordshire Districts) has been secured on each of the four Boards – the Health and Wellbeing Board, the Health Improvement Board, the Children and Young People’s Board and the Adult Health and Social Care Board. The important aspect now will be to ensure effective communication and input from all Districts through this representation. Councillor Reynolds represents the Oxfordshire Districts on the Children’s and Young People Board.
- 2.12 The set up and final form of the Public Involvement Network is not yet finalised as a number of methods of involvement are still being considered.
- 2.13 One thing which has emerged from the process so far is absence of ring fencing and the realignment of current budgets and existing structures to the new Health and Wellbeing partnership structure. This is of a concern to the Supporting People services and funding as it is proposed by the County Council who receive these funds that the funding arrangements be broken up and split across the new structure. The main concern is the loss of coordination, focus and key funding streams in what are in the main critical homelessness prevention activities in Cherwell. Further dialogue is currently taking place with OCC to overcome these concerns.

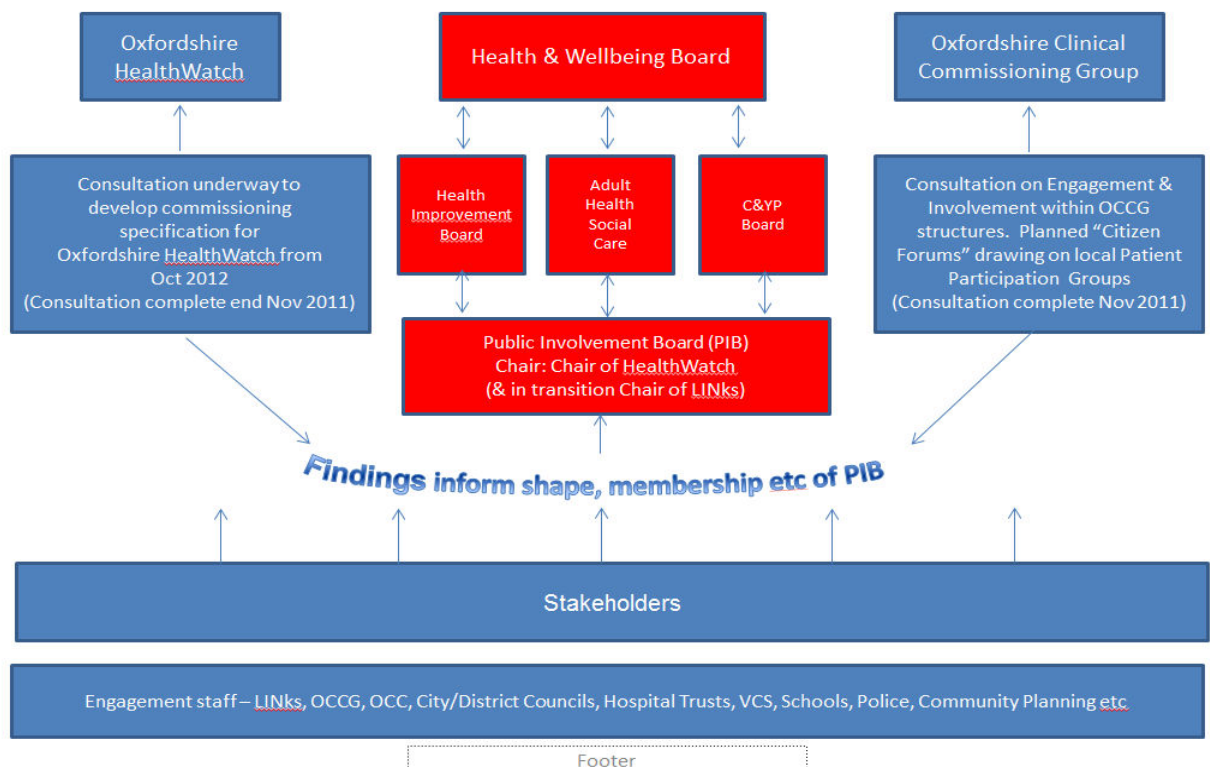
### **Healthwatch**

- 2.14 HealthWatch is set to become the new independent voice and consumer champion for patients, service users and the public in health and social care, replacing the Oxfordshire Local Involvement Networks (LINKs). It is intended to ensure that the views and experiences of patients and other service users are taken into account when local needs assessments and strategies are prepared, giving it an important role in promoting and improving public health and tackling health inequalities.
- 2.15 During the progress of the Health and Social Care Bill to being an Act of Parliament, the Government clarified what kind of organisation Local HealthWatch would be and how it could be commissioned. HealthWatch will *not* be a ‘network’ like the LINK. It will be a ‘corporate body’ meaning that it has to be a corporate, ‘not for profit’ body. The ‘corporate body’ which becomes Oxfordshire’s Local HealthWatch, will be selected through a process co-ordinated by OCC. But the Council has not yet made a final decision on what the process will look like as it is waiting for the final regulations which are expected in July.

- 2.16 As a 'corporate body', Local HealthWatch will:
- be a legally constituted organisation in its own right, not a network overseen by volunteer groups
  - be able to appoint its own staff and to sub-contract for particular functions
  - have to produce its own annual accounts and report
  - have to meet standards provided by HealthWatch England
- 2.17 Whilst there is a pause for the final details to be published, a number of interested organisations have met to consider becoming founding members of a consortium to deliver these Healthwatch services in some form of not-for-profit corporate identity. The Director of Community and Environment has attended these meetings on behalf of the Community Partnership Network (CPN) as its interim Chairman to determine how best the CPN can contribute as ideally, the CPN should be part of such an organisation or at the very least, contribute formally to it.

### An Integrated Structure

- 2.18 The overall Oxfordshire governance structure of all the above would be as follows. The new NHS structure as a whole is diagrammatically represented on Appendix 1.



## Proposals

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- 3.1 There are a number of issues which affect the Council either directly or indirectly arising from the Oxfordshire proposals for health and social care sector reforms.
- 3.2 The first of these relates directly to the Council's own services. The Council has many services which impact on the health and wellbeing of Cherwell residents. The wider wellbeing benefits arising from the Council's leisure, community safety, housing, health improvement, regulatory functions such as planning, licensing and environmental health and its services to young people and older people should play a significant role in the work of the Health Improvement Board. In a similar way, the activities arising from the Council's housing and older people services should dovetail and contribute to the activities within the remit of the Adult Health and Social Care Board.
- 3.3 The Brighter Futures in Banbury Programme is a long term programme aimed at providing more targeted and effective support for those families and individuals in greatest need in three of the town's wards. Whilst the programme is quite diverse which reflects the variety of support required, there is an emphasis on the needs of children and young people to provide them with the greatest life chances, opportunity for success and wellbeing in future years. In this respect, the programme will contribute and report to the Children and Young People's Board. The Council's services for young people will also contribute to the work of this Board.
- 3.4 One of the many benefits which arose from the Better Healthcare Programme in Banbury was the effectiveness of community engagement and involvement in the changes at the Horton General Hospital. This arose largely through the work of the Community Partnership Forum in developing a strong sense of trust between relevant health sector partners, offering strong leadership and support in finding solutions and effective communication during times of change and uncertainty. Whilst the work of the Better Healthcare Programme has reached a successful conclusion, with the further period of change and uncertainty of the health and social care sector particularly around new commissioning responsibilities through GPs, there is an ongoing need for this form of engagement. During the period of the Better Healthcare Programme activities, many Forum members and partners have developed a wider understanding of the different aspects of the health sector and a range of skills which are transferrable and relevant to the forthcoming changes.
- 3.5 The proposals underpinning a new Community Partnership Network (CPN) are about ensuring that these local strengths are used to best effect in supporting the forthcoming changes and to consolidate the

work of the Better Healthcare Programme into the new world of health and social care in North Oxfordshire and surrounding areas. It is intended to have an initial 2/3 year life from mid-2011 to 2013 following which it will be necessary to review in light of the new health sector commissioning arrangements, the anticipated Oxford University Hospitals Trust foundation status, the new Health and Well Being structure and Healthwatch having been implemented.

- 3.6 From the local proposals for Oxfordshire, the CPN can and indeed should contribute to the Oxfordshire HealthWatch. Similarly, it should be supporting the local arrangements for the new clinical commissioning arrangements for the purposes of communication and community engagement and provide a unique and valuable input as local stakeholders to the work of the Public Involvement Board. The CPN, led by Cherwell District Council, is currently engaged with all these elements of change to determine how best it can contribute.

## **Implications**

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### **Financial**

There are no direct financial consequences arising from this report. The contribution to the new structures and involvement of the Council included in the recommendations are based on the staff and other resources in the 2012/13 draft budget and the continuation of support for the Community Partnership Network

Comments checked by Karen Curtin, Head of Finance and Procurement, 0300 0030106

### **Legal**

There are no legal implications arising from this report.

Comments checked by Kevin Lane, Head of Law and Governance, 0300 0030107

### **Risk Management**

The only notable risk arising from this report is reputational should the Council decide not to participate in the health and social care changes. This arises from the Council's current active role and any diminution of this is likely to be perceived negatively.

Comments checked by Claire Taylor, Corporate Performance Manager, 01295 221563

**Wards Affected**

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All Wards

**Corporate Plan Themes**

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A Safe and Healthy District

**Executive Portfolio**

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Councillor George Reynolds  
Deputy Leader

**Document Information**

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<b>Appendix No</b>	<b>Title</b>
None	
<b>Background Papers</b>	
None	
<b>Report Author</b>	Ian Davies, Director Community and Environment
<b>Contact Information</b>	0300 0030101 ian.davies@cherwellandsouthnorthants.gov.uk

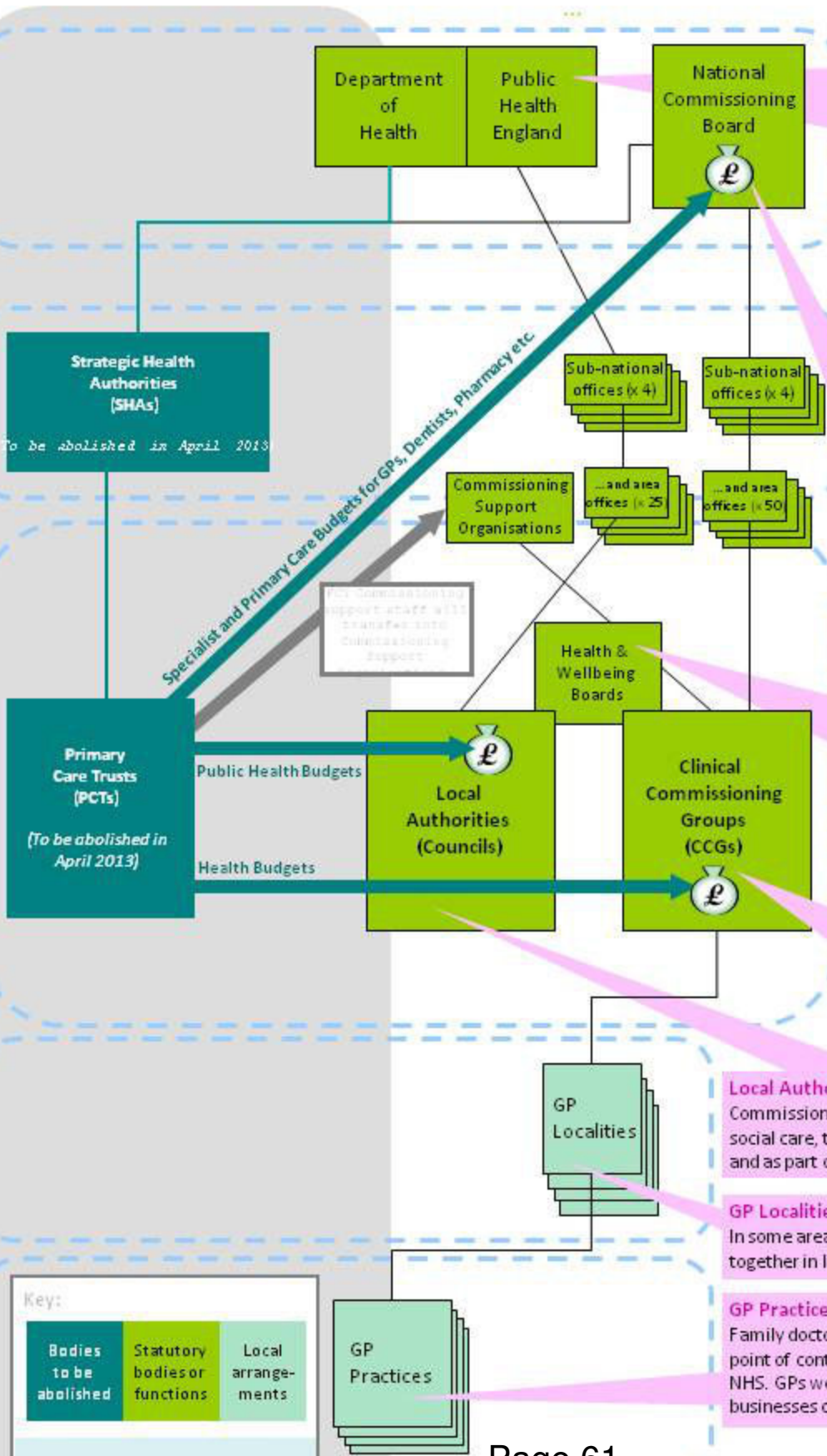
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# The NHS Reforms: The old and the new

The old ...

... and the new

National level  
Regional level  
County/Local Authority level  
Locality level  
Practice / Local level



**Public Health England**  
The new body, part of the Department of Health, that will provide 'leadership' for Local Authorities (Councils) in their new Public Health role (e.g. obesity, anti-smoking, screening, vaccinations). It will employ around 5000 staff.

**National Commissioning Board:**  
The new body that will provide 'leadership' for local Clinical Commissioning Groups and also commission some health services: Specialist Commissioning and Primary Care (GPs, dentists, community pharmacy & opticians). It will employ about 3,500 staff, mainly based in Leeds, with 'sub-national' and local offices.

**Health & Wellbeing Boards:**  
The new Boards bring together health and social care commissioners, councillors and a lay rep to promote joint working and tackle inequalities in people's health and wellbeing.

**Clinical Commissioning Groups:**  
The new GP-led bodies are taking over from PCTs in commissioning most health services.

**Local Authorities (Councils):**  
Commissions many local services, such as social care, transport, housing and education; and as part of the new reforms, public health.

**GP Localities:**  
In some areas, GP Practices are working together in localities.

**GP Practices:**  
Family doctors or GPs usually provide the first point of contact between a patient and the NHS. GPs work together in independent businesses called practices.

Key:

Bodies to be abolished	Statutory bodies or functions	Local arrangements
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## Overview and Scrutiny Committee

### Overview and Scrutiny Committee Work Programme 2012/13

11 September 2012

### Report of Head of Law and Governance

#### PURPOSE OF REPORT

This report presents the draft Overview and Scrutiny Committee work programme 2012/13 for consideration.

This report is public

#### Recommendations

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The Overview and Scrutiny Committee is recommended:

- (1) To consider the Overview and Scrutiny Committee work programme 2012/13 as set out at Appendix 1 of the attached report.
- (2) To note any items of interest in the Executive Forward Plan and consider whether to include them on the work programme 2012/13.
- (3) To consider if there are any other items Members would like to include on the work programme.

#### Details

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- 1 Draft Overview and Scrutiny Committee Work Programme 2012/13**
  - 1.1 The Overview and Scrutiny Committee Work Programme 2012/13 is attached at appendix 1.
  - 1.2 At the request of Overview and Scrutiny Committee members and members of the Resources and Performance Scrutiny Board, the work programmes of the two scrutiny committees have been separated. Members are invited to make any suggestions to improve the

appearance of the work programme.

- 1.3 Each future agenda item includes an overview of the item and reason for consideration by the Board.
- 1.4 In determining the work programme for 2012/13, the Committee will wish to take into account the terms of reference as laid out in the Constitution (Appendix 2).

## **2 Executive Forward Plan**

- 2.1 As part of the monthly work programme report, the Committee reviews the Forward Plan to consider whether there are any issues which they would wish to look at in more detail in advance of the Executive discussion and decision. To facilitate a thorough consideration of the topic the Committee will need to identify the Forward Plan items at an early stage of the decision making process.
- 2.2 The Forward Plan is updated and published monthly; an electronic copy is available on the council's website and all councillors are sent a prompt containing the website link. Members of the Committee are encouraged to review the Forward Plan outside the committee meetings and to contact the Chairman, Vice-Chairman or Democratic Services Officer if there is a topic that they wish to review
- 2.3 The Committee will wish to note any items of interest in the current version of the Forward Plan and consider whether to include them on the work programme for 2012/13.
- 2.4 At the time of writing this report, the current version of the Forward Plan is September – December 2012 and can be found at:  
[www.cherwell.gov.uk](http://www.cherwell.gov.uk)
- 2.5 In August 2012 the Government announced the abolition of the Forward plan with an implementation date of the 10 September, 2012. In light of these changes an update will be provided at the meeting on how pre-decision scrutiny could work in the future.

## **3 Potential Work Programme Items**

- 3.1 Committee Members may wish to suggest other items for inclusion on the work programme 2012/13. Members are reminded that in considering the suggestions for the work programme and prioritising topics, it is important to consider the resources available to support the work and the timescales. The Committee should also reflect on the demands that scrutiny reviews place on the resources in the individual

service areas.

3.2 The Committee will also wish to consider the priority checklist. The current, informal criteria applied to all suggestions for a scrutiny review are that it must:

- be of concern to a group of people living within the Cherwell District;
- relate to a service, event or issue in which the Council has a significant stake or over which the Council has an influence;
- not be an issue which scrutiny has considered during the last 12 months;
- not relate to an individual service complaint;
- not relate to an individual planning or licensing application.

#### 4 Future Meetings Schedule

4.1 The future meeting dates for the Overview and Scrutiny Committee and the Resources and Performance Scrutiny Board are listed below.

<b>Overview and Scrutiny Committee</b>	9 October 2012, 6.30pm 27 November 2012, 6.30pm 22 January 2013, 6.30pm 12 March 2013, 6.30pm 23 April 2013, 6.30pm
<b>Resources &amp; Performance Scrutiny Board</b>	16 October 2012, 6.30pm 20 November 2012, 6.30pm 15 January 2013, 6.30pm 5 March 2013, 6.30pm 16 April 2013, 6.30pm

#### Implications

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**Financial:** There are no financial implications arising directly from this report. The report of the individual scrutiny reviews will address any specific financial issues.

Comments checked by Sarah Best, Service Accountant, 01295 221982

**Legal:** There are no legal implications arising directly from this report. The report of the individual scrutiny reviews will address any specific financial issues.

Comments checked by Paul Manning, Solicitor Advocate 01295 221691

**Risk Management:** If too many items are included on the work programme there is a risk that scrutiny agendas become overloaded. This undermines effective scrutiny because Members are unable to concentrate on the key issues and officer resources are overstretched. It may be necessary to hold further meetings during the year if the risk of not achieving the work programme becomes apparent. The report of the individual scrutiny reviews will address any specific risk issues.

Comments checked by James Doble, Democratic and Elections Manager, 01295 221587

### **Wards Affected**

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Each scrutiny review will identify the wards affected

### **Corporate Plan Themes**

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Each scrutiny review will identify the relevant corporate plan themes

### **Document Information**

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<b>Appendix No</b>	<b>Title</b>
Appendix 1	Overview and Scrutiny Committee Work Programme 2012/13
Appendix 2	Overview and Scrutiny Committee Terms of Reference
<b>Background Papers</b>	
None	
<b>Report Author</b>	David Parry, Interim Democracy and Elections officer, Democratic & Elections
<b>Contact Information</b>	01327 322365 dave.parry@cherwellandsouthnorthants.gov.uk

# Overview and Scrutiny Committee Work Programme 2012/2013

(Updated: 31 August 2012)

Date of Meeting: 11 September 2012				
<b>Draft OSC Work Programme 2012/13</b>	To consider the draft Overview and Scrutiny Committee work programme	Standing item – to review the work programme	Dave Parry, Democratic and Elections Officer	
<b>DRAF Bicester</b>	To receive a briefing on current position.	Committee request	Calvin Bell – Director of Development	Lead Member (Cllr Wood) has been invited to attend.
<b>Banbury Brighter Futures</b>	To receive a briefing on the Banbury Brighter Futures Project	Scrutiny review – request of Chairman to receive a briefing to determine if the Committee can contribute to the project	Ian Davies – Director of Community and Environment	Lead Member for Banbury Brighter Futures (Cllr Donaldson) has been

**Key to Reason for Consideration:**

Scrutiny review – agreed topics for consideration at committee meetings; Policy development – to support the development of Council Policy;  
Monitoring – to examine responses to scrutiny reports and to check on progress on implementation of recommendations; Scheduling – to identify and agree potential topics for scrutiny; Information/Standing Item – to update/advise members on issues related to overview and scrutiny or regular committee item

					invited to attend, together with Lead Member for Housing Cllr Pickford)
<b>New Health Partnership Arrangements (Health and Wellbeing Boards)</b>	To receive a report providing an overview of the new Health Partnership arrangements to enable better understanding of the new structure and the role of the Council.	Committee request.	Ian Davies – Director of Community and Environment	Lead Member (Cllr Reynolds) has been invited to attend.	
<b>National Benefit Changes</b>	To receive a briefing on benefit changes and what it will mean for CDC service delivery and what impact it will have upon CDC residents	Scrutiny review	Karen Curtin, Head of Finance and Procurement; Belinda Green, Benefits Manager	Lead Member (Cllr Wood) has been invited to attend. Members of Resources and Performance Board invited to attend.	
<b>Date of Meeting: 9 October 2012</b>					
<b>Draft OSC Work Programme</b>	To consider the draft Overview and	Standing item – to review the work	Dave Parry, Democratic and		

**Key to Reason for Consideration:**

- Scrutiny review – agreed topics for consideration at committee meetings; Policy development – to support the development of Council Policy;
- Monitoring – to examine responses to scrutiny reports and to check on progress on implementation of recommendations; Scheduling – to identify and agree potential topics for scrutiny; Information/Standing Item – to update/advise members on issues related to overview and scrutiny or regular committee item

2012/13	Scrutiny Committee work programme	programme	Elections Officer
<b>Air Quality</b>	To review monitoring across the District and identify where responsibilities lie.	Committee request.	Sean Gregory Environmental Protection Officer  Lead Member for Public protection (Cllr Iott) to be invited to attend.
<b>Planning and Building Control Enforcement</b>	To receive a briefing	Committee request.	Lead Member for Planning (Cllr Gibbard) to be invited to attend.
<b>Date of Meeting: 27 November 2012</b>			
<b>Draft OSC Work Programme 2012/13</b>	To consider the draft Overview and Scrutiny Committee work programme	Standing item – to review the work programme	Dave Parry, Democratic and Elections Officer
<b>Empty Homes Policy</b>	The monitor the implementation of the Empty Homes Policy	Monitoring – the OSC have received briefings on the work to date and determined to retain it on the work programme to receive regular review during the year	Chris Stratford, Head of Regeneration & Housing; Tim Mills, Private Sector Housing  Lead Member for Housing (Cllr Pickford) to be invited to

**Key to Reason for Consideration:**

Scrutiny review – agreed topics for consideration at committee meetings; Policy development – to support the development of Council Policy;  
Monitoring – to examine responses to scrutiny reports and to check on progress on implementation of recommendations; Scheduling – to identify and agree potential topics for scrutiny; Information/Standing Item – to update/advise members on issues related to overview and scrutiny or regular committee item

				Manager; Helen Town, Strategic Housing Officer	attend.
<b>Housing Strategy</b>	To review the annual delivery plan.		Committee request.	Martyn Swann, Private Sector Housing Manager	Lead Member for Housing (Cllr Pickford) to be invited to attend.
<b>Date of Meeting: 22 January 2013</b>					
<b>Draft OSC Work Programme 2012/13</b>	To consider the draft Overview and Scrutiny Committee work programme		Standing item – to review the work programme	Dave Parry, Democratic and Elections Officer	
<b>Date of Meeting: 12 March 2013</b>					
<b>Draft OSC Work Programme 2012/13</b>	To consider the draft Overview and Scrutiny Committee work programme		Standing item – to review the work programme	Dave Parry, Democratic and Elections Officer	
<b>Date of Meeting: 23 April 2013</b>					
<b>Draft OSC Work Programme 2012/13</b>	To consider the draft Overview and Scrutiny Committee work programme		Standing item – to review the work programme	Dave Parry, Democratic and Elections Officer	

**Key to Reason for Consideration:**

Scrutiny review – agreed topics for consideration at committee meetings; Policy development – to support the development of Council Policy;  
Monitoring – to examine responses to scrutiny reports and to check on progress on implementation of recommendations; Scheduling – to identify and agree potential topics for scrutiny; Information/Standing Item – to update/advise members on issues related to overview and scrutiny or regular committee item

Item	Description	Reason for Consideration	Contact Officer	Further Action / Note
<b>Items to be allocated</b>				
<b>Draft Local Plan 2012</b>	To receive an update following the public consultation	Policy development	Adrian Colwell, Head of Strategic Planning and the Economy	Report likely late 2012/ early 2013
<b>Youth Services</b>	To monitor developments in Oxfordshire County Council and CDC Youth Services	Monitoring	TBC	
<b>Concessionary Fares</b>	To review effectiveness of the first year of management by Oxfordshire County Council	Monitoring	Chris Stratford, Head of Regeneration & Housing; Martyn Swann, Strategic Housing Manager	Officer recommendation: remove from Work Programme. No longer responsibility of CDC; staff member transferred; no monitoring undertaken.

**Key to Reason for Consideration:**

Scrutiny review – agreed topics for consideration at committee meetings; Policy development – to support the development of Council Policy;  
Monitoring – to examine responses to scrutiny reports and to check on progress on implementation of recommendations; Scheduling – to identify and agree potential topics for scrutiny; Information/Standing Item – to update/advise members on issues related to overview and scrutiny or regular committee item

Item	Description	Reason for Consideration	Contact Officer	Further Action / Note
<b>Banbury Museum Trust</b>	Possible scrutiny review	Committee request – Members requested to review this report before consideration by Executive	Chris Rothwell, Head of Community Services	Democratic & Elections to update at meeting
<b>Commissioning of services to Banbury CAB</b>	Undertake monitoring once new service arrangements in place 12 months.	Committee request	Chris Stratford, Head of Regeneration & Housing; Martyn Swann, Strategic Housing Manager	
<b>Community Transport and Dial-a-Ride</b>	Undertake monitoring after 12 months of operation; ascertain value received following addition contribution.	Committee request	Chris Stratford, Head of Regeneration & Housing; Martyn Swann, Strategic Housing Manager	
<b>Crime and Disorder Partnership</b>	To appreciate Council's role within the Partnership, and how measurable the Council's involvement was in reducing crime.	Committee request.	Mike Grant, Safer Communities Manager	Primarily matter for Resources and Performance Scrutiny Board; and introduction of Police & Crime

**Key to Reason for Consideration:**

Scrutiny review – agreed topics for consideration at committee meetings; Policy development – to support the development of Council Policy; Monitoring – to examine responses to scrutiny reports and to check on progress on implementation of recommendations; Scheduling – to identify and agree potential topics for scrutiny; Information/Standing Item – to update/advise members on issues related to overview and scrutiny or regular committee item

Item	Description	Reason for Consideration	Contact Officer	Further Action / Note
				Commissioner will impact. Overview item to be published in Members Bulletin.

Key to Reason for Consideration:  
 Scrutiny review – agreed topics for consideration at committee meetings; Policy development – to support the development of Council Policy;  
 Monitoring – to examine responses to scrutiny reports and to check on progress on implementation of recommendations; Scheduling – to identify and agree potential topics for scrutiny; Information/Standing Item – to update/advise members on issues related to overview and scrutiny or regular committee item

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